STELLARSTART GLOBAL

Minds Beyond Borders

JURISDICTIONS BROCHURE

Thirty-Eight Jurisdictions. One Integral Team.

A comprehensive guide to where we set you up, what we deliver in each jurisdiction, and how we coordinate cross-border engagements.

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Foreword

This brochure is a complete reference to the thirty-eight jurisdictions we serve. Each jurisdiction is covered in detail across two pages: an overview page setting out positioning, formation services, ongoing services, suitability, and key considerations; and a deep-dive page covering detailed sub-services, deliverables, and a typical engagement example.

Our model is to be the single point of accountability for your cross-border setup and ongoing compliance. Where we work through StellarPartners or local agents, we coordinate the engagement, manage the documentation flow, and stay on the matter end-to-end. You have one project lead regardless of how many jurisdictions are in play.

The brochure is organised into five regional sections:

- United States (13 jurisdictions): Wyoming, Delaware, Nevada, Texas, Florida, California, New York, New Jersey, Illinois, Massachusetts, Washington, Colorado, Georgia
- Europe (11 jurisdictions): United Kingdom, Germany, Ireland, Netherlands, Luxembourg, Estonia, Cyprus, France, Spain, Switzerland, Portugal
- Middle East & EMEA (2 jurisdictions): United Arab Emirates, Türkiye
- Asia-Pacific (10 jurisdictions): India, Singapore, Hong Kong, Mainland China, Japan, Malaysia, Thailand, Vietnam, Indonesia, Australia
- Americas & Offshore (2 jurisdictions): Canada, Offshore (BVI, Cayman, Seychelles, Mauritius)

We are a UK consultancy, not an SRA-authorised firm of solicitors. Where regulated legal advice is required in England and Wales, we work in collaboration with independently authorised solicitors. Where regulated tax advice is required, we work with qualified accountants and tax advisers. Equivalent arrangements apply across our other jurisdictions. The full regulatory notice is set out in the regulatory section.

How to Use This Brochure

This brochure is built for a specific kind of reading: jurisdiction-by-jurisdiction comparison. Prospects deciding where to set up a company, where to hold IP, where to base a regional HQ, or where to expand operations use this brochure to compare options on a like-for-like basis.

If you are choosing between jurisdictions

Read the overview page (page 1) for each shortlisted jurisdiction first — the positioning paragraphs and Best For / Key Considerations columns let you eliminate poor fits quickly. Then read the deep-dive (page 2) for your top two or three.

If you know your jurisdiction

Jump straight to that jurisdiction’s pages. Each is self-contained at two pages.

If your project spans multiple jurisdictions

Read the deep-dive pages for each jurisdiction in your project, then contact us. Multi-jurisdictional engagements are our specialism — we coordinate everything under one project lead.

REGION

UNITED STATES

Thirteen US states, each with a distinct tax, privacy, market, and compliance profile. We help you pick the right one for your business model and then handle the full setup and ongoing requirements.

WY · DE · NV · TX · FL · CA · NY · NJ · IL · MA · WA · CO · GA

UNITED STATES

Wyoming

The gold standard for privacy and asset protection.

Wyoming is the most popular US state for non-resident founders and asset-holding entities. No state income tax, no franchise tax, minimal public disclosure of ownership, strong charging-order protection, and simple inexpensive annual reporting. For founders who do not need a Delaware C-Corp for fundraising, Wyoming is almost always the right answer.

FORMATION SERVICES

- Wyoming LLC formation
- Wyoming Corporation formation
- Operating Agreement drafting
- Member and manager structuring
- EIN application (including for non-US owners)
- Wyoming registered agent service
- Bank-ready document pack preparation

ONGOING SERVICES

- Annual report filing ($60 + $0.0002/asset)
- Registered agent service (annual)
- Statutory record maintenance
- FinCEN BOI reporting compliance
- Form 5472 + 1120 for non-resident owners

BEST FOR

- Holding companies and IP holding structures
- Non-US founders needing a US entity
- Asset-protection planning
- Single-member LLCs for digital nomads
- Simple US operating company without VC plans

KEY CONSIDERATIONS

- No state income tax — federal tax still applies
- Strong privacy: members and managers not on public record
- No publication requirement
- Annual report is simple and cheap
- Not the right pick for venture-backed startups

Wyoming — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. End-to-end Wyoming LLC and Corporation formation including reservation, articles of organization / incorporation, EIN application, and bank-ready documentation pack.

Operating Agreement / Bylaws drafting. Detailed Operating Agreements for LLCs and Bylaws for Corporations, tailored to your ownership structure including single-member, multi-member, manager-managed, and member-managed variants.

Series LLC formation. Wyoming Series LLC formation for asset-segregation structures, with proper separation documentation between protected series.

Registered agent service. Annual Wyoming registered agent service including service-of-process acceptance, statutory mail handling, and notification escalation.

Annual report and tax compliance. Annual report filing ($60 plus $0.0002 per asset), FinCEN BOI compliance, and Form 5472 + 1120 coordination for non-resident-owned entities.

Privacy-protective ownership structuring. Multi-member structures with manager-managed setup to maximise privacy protections under Wyoming's ownership-disclosure regime.

DELIVERABLES

- Wyoming entity certificate of formation / incorporation
- Customised Operating Agreement or Bylaws
- EIN confirmation letter from IRS
- Registered agent appointment certificate
- Bank-ready documentation pack
- First-year compliance calendar
- FinCEN BOI initial report
- Statutory record-keeping setup

TYPICAL ENGAGEMENT

> **A non-US founder consolidating IP into a Wyoming holding LLC**
>
> An Indian founder with diversified IP holdings (trademarks across SaaS, e-commerce, and consumer brands) wanted a single Wyoming holding LLC to consolidate ownership, protect from operating-entity liabilities, and simplify estate planning. We incorporated the Wyoming LLC, drafted a multi-member Operating Agreement with manager-managed structure for maximum privacy, completed the EIN application using a non-resident-friendly process, set up the registered agent, and supported the asset-transfer paperwork to migrate IP ownership from the existing structure. The complete setup was finished in 12 business days; ongoing compliance now runs through our annual subscription.

UNITED STATES

Delaware

The default for venture-backed startups and IPO-track companies.

Delaware is the gold standard for venture-backed companies because the Delaware Court of Chancery has the most developed body of corporate law in the US. Investors and underwriters strongly prefer Delaware C-Corps for fundraising and exit transactions. For SaaS or tech startups planning to raise institutional capital, Delaware is almost always the right answer.

FORMATION SERVICES

- Delaware C-Corp formation
- Delaware LLC formation
- Bylaws and stockholders' agreement drafting
- Founder stock purchase and 83(b) election support
- EIN application
- Delaware registered agent service
- Delaware-friendly cap table setup

ONGOING SERVICES

- Annual franchise tax (assumed-par-value method)
- Delaware annual report
- Registered agent service
- Stockholder consents and board minutes maintenance
- FinCEN BOI reporting compliance

BEST FOR

- Venture-capital-backed startups
- Companies planning US institutional fundraises
- IPO-track businesses
- Companies needing sophisticated corporate governance
- Multi-class stock structures

KEY CONSIDERATIONS

- Franchise tax can sting if calculated wrong
- Delaware does not have state income tax for out-of-state operations
- Strong investor and underwriter preference
- Court of Chancery is the leading US corporate court
- Overkill for non-fundraising businesses

Delaware — Detailed Services & Deliverables

DETAILED SUB-SERVICES

C-Corp formation for venture-backed startups. Delaware C-Corp formation including Certificate of Incorporation drafting with proper authorised-share structure, Bylaws, and initial board / shareholder consents.

LLC formation. Delaware LLC formation with customised Operating Agreement, suited where investor-friendly LLC structure is preferred (less common than C-Corp for fundraising).

Founder stock documentation. Founder stock purchase agreements with proper vesting, repurchase rights, and IP assignment; 83(b) election support including drafting and filing.

Cap table setup and management. Initial cap table setup, share allocations, vesting documentation, option pool design (typically 10–20% reserved for ongoing hires).

Registered agent and franchise tax. Delaware registered agent service, annual franchise tax filing using assumed-par-value method to minimise tax (often the difference between $400 and $250,000+ per year).

Investor diligence readiness. Pre-fundraise documentation audit including IP chain of title, employee IP assignments, customer contract review, and data room preparation.

DELIVERABLES

- Delaware Certificate of Incorporation
- Bylaws and initial corporate consents
- Founder stock purchase agreements with vesting
- 83(b) election filings (with USPS-certified mail proof of timely filing)
- Stock ledger and cap table
- EIN confirmation
- Delaware registered agent appointment
- Annual franchise tax filing (assumed-par-value)
- First-year compliance calendar including FinCEN BOI

TYPICAL ENGAGEMENT

A UK SaaS company flipping to Delaware C-Corp ahead of US Series A

A growth-stage UK SaaS company preparing for US Series A needed to flip to Delaware C-Corp ahead of investor diligence. We coordinated the share-for-share exchange (with our UK partners on the UK-side documentation), set up the Delaware C-Corp with proper authorised-share structure for the planned round, drafted founder documentation including 83(b) elections filed within the 30-day window, set up Mercury banking, and coordinated with US and UK tax advisers on the residence implications. The flip was completed within 6 weeks and the company entered its Series A diligence with a clean structure.

UNITED STATES

Nevada

Privacy and asset protection without the publication hassle.

Nevada offers no state income tax, strong privacy similar to Wyoming, and well-developed asset-protection statutes. Compliance is straightforward and there is no publication requirement. Nevada is a strong alternative to Wyoming for businesses wanting privacy plus a slightly more business-recognised state name.

FORMATION SERVICES

- Nevada LLC formation
- Nevada Corporation formation
- Operating Agreement / Bylaws drafting
- EIN application
- Nevada registered agent service
- State business license setup

ONGOING SERVICES

- Annual list of officers and managers filing
- State business license renewal
- Registered agent service
- Modified Business Tax where applicable
- FinCEN BOI reporting compliance

BEST FOR

- Privacy-focused businesses
- Asset-holding entities
- Non-residents wanting an alternative to Wyoming
- Businesses operating in or around Nevada

KEY CONSIDERATIONS

- No state income tax for individuals or corporations
- Annual fees higher than Wyoming
- Charging-order protection for LLCs
- No publication requirement
- State business license fee applies even to non-trading entities

Nevada — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Nevada LLC and Corporation formation including Articles of Organization / Incorporation, Operating Agreement / Bylaws, and EIN application.

State business license setup. Nevada state business license application (mandatory for most Nevada entities) and ongoing renewal.

Privacy-focused structuring. Manager-managed LLC structures and similar Corporation arrangements to maximise privacy protections.

Registered agent service. Annual Nevada registered agent service with service-of-process handling and mail forwarding.

Annual list of officers / managers. Annual list filings with the Nevada Secretary of State.

Asset-protection planning. Charging-order-protective LLC structures suitable for asset-protection planning, in coordination with regulated tax and trust advisers.

DELIVERABLES

- Nevada entity Articles
- Operating Agreement or Bylaws
- EIN confirmation
- Nevada state business license
- Registered agent appointment
- Annual list filing
- FinCEN BOI compliance
- First-year compliance calendar

TYPICAL ENGAGEMENT

An asset-protection structure for a US business owner with high liability exposure

A US business owner running a high-liability service business wanted asset protection for personal investment holdings separate from the operating business. We set up a Nevada LLC with manager-managed structure to hold personal investment assets, coordinated with US asset-protection counsel on the supporting trust structure, completed FinCEN BOI compliance, and put ongoing compliance on annual subscription. The structure now provides charging-order protection while remaining clean for tax reporting.

UNITED STATES

Texas

Business-friendly, no state income tax, the second-largest US economy.

Texas combines a business-friendly regulatory environment with no state income tax and a fast-growing economy. It is a strong choice for businesses with Texas operations, e-commerce sellers needing nexus, and consumer-facing brands serving the southern US market. The Series LLC is available for asset-segregation structures.

FORMATION SERVICES

- Texas LLC formation
- Texas Corporation formation
- Texas Series LLC for asset segregation
- EIN application
- Texas registered agent service
- Texas Comptroller sales tax permit
- Industry-specific licensing coordination

ONGOING SERVICES

- Annual franchise tax / Public Information Report
- Sales tax compliance
- Registered agent service
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Businesses with Texas operations or customers
- E-commerce sellers building US nexus
- Energy, real estate, manufacturing
- Consumer brands serving the South / Southwest

KEY CONSIDERATIONS

- No state income tax
- Franchise tax applies above revenue threshold ($2.47m)
- Series LLC available for asset segregation
- Sales tax registration triggered by nexus
- Strong for manufacturers and physical-goods businesses

Texas — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Texas LLC and Corporation formation with Texas-flavoured documentation suited to in-state operation.

Series LLC formation. Texas Series LLC for asset-segregation structures, with proper inter-series separation documentation.

Texas Comptroller registration. Texas Comptroller account setup including sales tax permit, hotel occupancy tax permit, and mixed-beverage permits as applicable.

Industry-specific licensing. Texas-specific industry licensing coordination including occupational licenses, retail and food permits, and contractor licensing.

Franchise tax compliance. Texas franchise tax / Public Information Report filings, including margin tax calculation through accounting partners where required.

Registered agent service. Annual Texas registered agent service with service-of-process handling.

DELIVERABLES

- Texas Certificate of Formation
- Operating Agreement or Bylaws
- EIN confirmation
- Texas Comptroller account setup
- Sales tax permit where applicable
- Registered agent appointment
- Annual franchise tax / PIR filing
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

> **A US e-commerce business with Texas warehouse triggering nexus**
>
> A growing Shopify-based brand with a new Texas warehouse needed Texas LLC formation, sales tax registration, and an integration with their wider US sales tax compliance. We formed the Texas LLC, completed Texas Comptroller registration with sales tax permit, coordinated with their existing sales tax automation platform to add Texas, and set up Texas franchise tax tracking. The brand is now operating Texas-side cleanly and the nexus footprint is properly managed.

UNITED STATES

Florida

No state income tax, simple rules, gateway to Latin America.

Florida combines no state income tax with simple corporate rules and a strategic position as a US-Latin America gateway. Strong choice for hospitality, real estate, e-commerce, and Latin-America-facing businesses. Annual reporting is simple but the May 1 deadline carries a large late-filing penalty.

FORMATION SERVICES

- Florida LLC formation
- Florida Corporation formation (for-profit and non-profit)
- Operating Agreement / Bylaws drafting
- EIN application
- Florida registered agent service
- Sunbiz filings and DBA registrations
- Sales tax permit setup

ONGOING SERVICES

- Annual report filing (Sunbiz)
- Sales tax compliance
- Registered agent service
- Industry-specific licensing renewals
- FinCEN BOI reporting compliance

BEST FOR

- Hospitality, restaurant, and retail
- Real estate investment vehicles
- E-commerce serving the Southeast
- Businesses with Latin American customer base

KEY CONSIDERATIONS

- No state income tax for individuals
- Corporations pay 5.5% state income tax
- Annual report deadline May 1 — $400 late penalty
- No publication requirement
- Simple e-filing through Sunbiz

Florida — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Florida LLC and Corporation formation through Sunbiz with proper articles drafting.

Sunbiz filings and DBA registration. Sunbiz registration, fictitious name (DBA) registration where trading under a different name, and ongoing Sunbiz compliance.

Sales tax permit setup. Florida Department of Revenue sales tax permit setup and ongoing returns coordination.

Industry licensing. Florida industry licensing including DBPR licensing for hospitality and professional services, county-level licensing for restaurants, and home occupation permits.

Annual report compliance. Florida annual report filing (deadline 1 May) with proactive deadline tracking to avoid the $400 late-filing penalty.

Registered agent service. Annual Florida registered agent service.

DELIVERABLES

- Florida Articles of Organization / Incorporation
- Operating Agreement or Bylaws
- EIN confirmation
- Sunbiz registration confirmation
- Sales tax permit
- Registered agent appointment
- Annual report filing (May 1 deadline)
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

A hospitality group launching restaurants in Florida

A multi-unit hospitality operator opening three restaurant locations in Florida needed coordinated entity setup, licensing, and ongoing compliance. We formed a Florida LLC for the operating business plus single-purpose LLCs for each location, coordinated DBPR alcohol licensing applications, set up sales tax permits, secured county-level food and occupancy permits, and integrated Florida annual reporting into the group’s wider compliance subscription.

UNITED STATES

California

The largest US economy, the toughest US compliance regime.

California is the world's fifth-largest economy and the US tech industry centre, but has the most complex compliance regime of any state: high fees, multiple agencies, strict consumer law, demanding employment rules. We make sure clients understand the real cost of being California-formed before they incorporate there — often Wyoming or Delaware with California foreign qualification is better.

FORMATION SERVICES

- California LLC formation
- California Corporation formation (for-profit, non-profit, B-Corp)
- Operating Agreement / Bylaws drafting
- EIN and FTB registration
- California registered agent service
- Statement of Information filing
- Industry-specific licensing coordination
- CCPA / CPRA privacy compliance setup

ONGOING SERVICES

- Annual minimum franchise tax ($800)
- Statement of Information (every 1–2 years)
- Sales and use tax compliance (CDTFA)
- Employment tax compliance (EDD)
- CCPA / CPRA ongoing compliance
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Tech startups with California-based founders
- Businesses with significant California revenue
- Companies needing California-specific licensing
- Brands wanting California credibility

KEY CONSIDERATIONS

- $800 minimum franchise tax applies even at zero revenue
- Most stringent US privacy regime
- Strong consumer protection and employment enforcement
- Higher overall cost than other states
- Foreign-qualifying from Wyoming / Delaware often cheaper

California — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. California LLC and Corporation formation including for-profit, non-profit, and B-Corp structures.

Statement of Information filings. Initial Statement of Information filing within 90 days of formation; biennial / annual updates as required.

Franchise Tax Board registration. FTB account setup, $800 minimum franchise tax tracking, and integration with annual tax filings.

Industry-specific licensing. California industry licensing coordination including cannabis (Bureau of Cannabis Control), DRE for real estate, financial services, healthcare, and others.

CCPA / CPRA compliance. California Consumer Privacy Act / California Privacy Rights Act compliance documentation, integration with broader GDPR / US state privacy framework.

Foreign-qualification analysis. For founders considering whether to form in California vs Wyoming / Delaware with foreign qualification, we run a comparative analysis covering cost, compliance burden, and operational reality.

DELIVERABLES

- California Articles of Organization / Incorporation
- Operating Agreement or Bylaws
- EIN and FTB confirmations
- Statement of Information
- California registered agent appointment
- Industry licensing as applicable
- CCPA / CPRA compliance pack
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

A California-based tech founder choosing California vs Delaware vs Wyoming

A California-resident tech founder launching a new SaaS product was uncertain whether to incorporate in California (where they live), Delaware (where investors might prefer), or Wyoming (which their accountant suggested). We ran the comparative analysis: not planning institutional fundraise for 18+ months, California cost burden was real ($800 minimum tax plus complex compliance), Wyoming was cleanest for the launch period. We recommended Wyoming with foreign qualification in California if needed, set up the structure, completed FinCEN BOI, and built in a planned flip to Delaware if Series A approached.

UNITED STATES

New York

The financial capital. Prestige and complexity in equal measure.

New York is unmatched for prestige in financial services, media, fashion, and professional services. But it is high-cost, high-complexity with the unique LLC publication requirement, multiple tax filings, and complex industry licensing. We handle the full set so you can focus on building.

FORMATION SERVICES

- New York LLC formation
- New York Corporation formation
- Professional LLC / PC where applicable
- Operating Agreement / Bylaws drafting
- EIN and NY State Tax registration
- New York registered agent service
- LLC publication compliance (six weeks in two newspapers)
- Industry licensing coordination

ONGOING SERVICES

- Biennial Statement filing
- NY corporation franchise tax / LLC filing fee
- Sales and use tax compliance
- NYC UBT / GCT where applicable
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Financial services and fintech
- Media, fashion, and creative industries
- Professional services firms
- Businesses with NYC-based clients

KEY CONSIDERATIONS

- LLC publication requirement unique to NY (cost varies wildly by county)
- NYC has its own taxes on top of NY State
- BitLicense for crypto is the most demanding US state regime
- Strong consumer protection enforcement
- Higher overall cost than other states

New York — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC, Corporation, and PLLC formation. New York LLC and Corporation formation, plus Professional LLC / Professional Corporation for regulated-professional clients.

LLC publication requirement compliance. Coordination of the six-week LLC publication requirement in two county-approved newspapers, including newspaper selection, publication arrangement, and Certificate of Publication filing.

NY State Tax Department registration. NY State Department of Taxation and Finance account setup, sales and use tax registration, corporate tax registration.

NYC-specific compliance. NYC unincorporated business tax (UBT), general corporation tax (GCT), commercial rent tax, and other NYC-specific obligations.

BitLicense and DFS-regulated activities. For crypto and financial services activities, coordination with FCA-equivalent counsel for BitLicense and other NYDFS-regulated activities (substantive licensing through specialist regulated advisers).

Biennial Statement filings. Biennial Statement filings every two years with the NY Department of State.

DELIVERABLES

- NY Articles of Organization / Incorporation
- Operating Agreement or Bylaws
- EIN and NY State Tax Department confirmations
- LLC publication compliance with Certificate of Publication
- Registered agent appointment
- Biennial Statement filings
- Industry licensing as applicable
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

> **A financial services firm establishing New York presence**
>
> A financial services firm expanding into New York needed coordinated setup: NY Corporation formation, registered agent, NY State Tax Department registration, NYC compliance, and coordination with NYDFS-experienced regulated advisers on the substantive regulatory pathway. We formed the entity, completed the underlying compliance, coordinated the regulated advisers on the NYDFS application, and put ongoing NY-specific compliance into managed-subscription.

UNITED STATES

New Jersey

NYC-adjacent business address at lower cost.

New Jersey is a strong choice for businesses serving the NY metro area without the cost and complexity of forming in New York itself. Higher corporate tax than many states but avoids the LLC publication requirement, with efficient formation through the Division of Revenue.

FORMATION SERVICES

- New Jersey LLC formation
- New Jersey Corporation formation
- Operating Agreement / Bylaws drafting
- EIN and NJ Division of Taxation registration
- New Jersey registered agent service
- NJ-1 Public Records Filing
- Industry-specific licensing coordination

ONGOING SERVICES

- Annual report filing
- Corporation Business Tax (CBT) compliance
- Sales and use tax compliance
- Registered agent service
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Businesses serving NY metro without NY-state cost
- E-commerce fulfillment operations
- Pharma, biotech, life sciences
- Logistics and distribution in the Northeast

KEY CONSIDERATIONS

- No publication requirement (unlike NY)
- Higher corporate tax rate than many states
- Combined reporting for unitary businesses
- Annual report filing with $75 fee
- Often better than NY for businesses not needing NY prestige

New Jersey — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. New Jersey LLC and Corporation formation through the Division of Revenue.

NJ Public Records Filing. NJ-REG public records filing and Business Registration Certificate issuance.

Division of Taxation registration. NJ Division of Taxation account setup including sales and use tax, employer withholding, and Corporation Business Tax.

Industry licensing. New Jersey industry licensing including DBI permits, professional licenses, and county-level requirements.

Annual report compliance. Annual report filing with proactive deadline tracking.

Registered agent service. Annual NJ registered agent service.

DELIVERABLES

- NJ Certificate of Formation
- Operating Agreement or Bylaws
- EIN confirmation
- NJ Business Registration Certificate
- Registered agent appointment
- Annual report filing
- CBT and sales tax setup
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

> **A pharma services business serving NY metro from New Jersey base**
>
> A pharma services business serving NY metro customers wanted lower-cost NJ formation rather than NY incorporation (avoiding the LLC publication cost and higher NY taxes). We formed the NJ LLC, set up the underlying tax accounts including CBT, coordinated industry licensing for the regulatory consulting activities, and supported foreign qualification in New York for the periods when in-state activity might create nexus there. The NJ base saved the business significant NY-specific cost.

UNITED STATES

Illinois

Chicago: a Midwest hub for finance, manufacturing, food, and B2B tech.

Illinois — specifically Chicago — is one of the most diverse US business hubs: commodity trading, finance, manufacturing, transportation, food and beverage, and B2B tech. Higher tax burdens than neighbours but genuine market access for businesses needing the Midwest.

FORMATION SERVICES

- Illinois LLC formation
- Illinois Corporation formation
- Operating Agreement / Bylaws drafting
- EIN application
- Illinois registered agent service
- Department of Revenue tax registration
- Industry-specific licensing (Chicago, Cook County, suburbs)

ONGOING SERVICES

- Annual report filing
- Illinois corporate income tax
- Replacement tax (for Illinois operations)
- Sales and use tax compliance
- Chicago / Cook County tax filings where applicable
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Financial services, commodity trading, futures
- Food and beverage
- Manufacturing and industrial
- B2B SaaS targeting Midwest enterprise
- Logistics and transportation

KEY CONSIDERATIONS

- Higher corporate tax burden than neighbouring states
- Chicago and Cook County have additional local taxes
- No publication requirement
- Annual report tied to anniversary month
- Strong professional services market in Chicago

Illinois — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Illinois LLC and Corporation formation through the Illinois Secretary of State.

Department of Revenue registration. Illinois Department of Revenue account setup including sales tax, employer withholding, and corporate income tax.

Chicago / Cook County compliance. Chicago and Cook County tax registrations including the Cook County Use Tax, Chicago Sales Tax, and Chicago Business License Office requirements.

Industry licensing. Illinois industry licensing including IDFPR professional licensing, food and beverage permits, and Chicago Department of Business Affairs.

Annual report compliance. Annual report filing tied to the anniversary month of incorporation.

Registered agent service. Annual Illinois registered agent service.

DELIVERABLES

- Illinois Articles of Organization / Incorporation
- Operating Agreement or Bylaws
- EIN and IL Department of Revenue confirmations
- Chicago / Cook County permits as applicable
- Registered agent appointment
- Annual report filing
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

A B2B SaaS targeting Midwest enterprise customers

A B2B SaaS founder targeting Midwest enterprise customers wanted Chicago presence to support sales credibility. We formed an Illinois LLC, set up the Department of Revenue account, registered for Chicago city business licensing for the office address, and integrated Illinois into the company's wider US compliance subscription. The Chicago presence opened doors with target enterprise customers in Chicago, Cleveland, and Detroit.

UNITED STATES

Massachusetts

Boston: the US capital of biotech, life sciences, and edtech.

Massachusetts — anchored by Boston and Cambridge — is the global epicentre of biotech and life sciences, plus a major hub for edtech, medtech, financial services, and academic research. Higher cost base and rigorous regulatory environment, but for science-driven businesses there is no better US state.

FORMATION SERVICES

- Massachusetts LLC formation
- Massachusetts Corporation formation
- Operating Agreement / Bylaws drafting
- EIN application
- Massachusetts registered agent service
- DOR tax registration
- Industry-specific licensing (biotech, life sciences, financial services)

ONGOING SERVICES

- Annual report filing ($500 for LLCs — highest in US)
- Massachusetts corporate excise tax
- Sales and use tax compliance
- Registered agent service
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Biotech, pharma, life sciences
- Edtech and academic-adjacent
- Medical device and digital health
- Financial services and asset management
- Companies using Boston / Cambridge research ecosystem

KEY CONSIDERATIONS

- $500 annual LLC fee — highest in US
- Corporate excise tax has income and net-worth components
- Strong consumer protection (Chapter 93A)
- Rigorous employment law
- Premium cost justified for research-driven businesses

Massachusetts — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Massachusetts LLC and Corporation formation including non-profit and benefit-corporation structures.

DOR registration. Massachusetts Department of Revenue account setup including corporate excise tax, sales and use tax, and employer withholding.

Industry licensing. Massachusetts industry licensing especially biotech, pharma, life sciences, financial services, and asset management.

Annual report compliance. Annual report filing ($500 for LLCs, the highest US LLC fee in the country) with proactive deadline tracking.

Corporate excise tax compliance. Massachusetts corporate excise tax (income + net-worth components) compliance, coordinated with tax advisers.

Registered agent service. Annual Massachusetts registered agent service.

DELIVERABLES

- Massachusetts Articles of Organization / Incorporation
- Operating Agreement or Bylaws
- EIN and MA DOR confirmations
- Registered agent appointment
- Annual report filing
- Industry licensing as applicable
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

> **A biotech startup formed in Massachusetts for Cambridge ecosystem access**
>
> A biotech startup founded by Boston-based researchers wanted Massachusetts incorporation to access the Cambridge / Kendall Square biotech ecosystem and qualify for state innovation funding programmes. We formed the Massachusetts C-Corp, set up the DOR registration, supported regulatory positioning for the planned clinical research activities, coordinated with biotech-specialist patent attorneys on the IP work, and put ongoing MA-specific compliance on annual subscription.

UNITED STATES

Washington

Seattle: home to Microsoft, Amazon, and the Pacific Northwest tech engine.

Washington has no personal or corporate income tax — instead a Business and Occupation (B&O) tax on gross receipts. Seattle anchors a major tech and e-commerce ecosystem plus aerospace (Boeing). The B&O tax model is unusual and rates vary significantly by activity classification.

FORMATION SERVICES

- Washington LLC formation
- Washington Corporation formation
- Operating Agreement / Bylaws drafting
- EIN application
- Washington registered agent service
- Department of Revenue B&O tax registration
- City business license registration (Seattle and others)

ONGOING SERVICES

- Annual report filing ($60)
- Business and Occupation (B&O) tax returns
- Sales and use tax compliance
- Workers’ compensation (L&I) and unemployment insurance
- City business license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Tech and SaaS with Pacific Northwest operations
- E-commerce and fulfillment
- Aerospace and advanced manufacturing
- Outdoor and lifestyle brands
- Cloud computing and AI businesses

KEY CONSIDERATIONS

- No state income tax — but B&O tax on gross receipts can hit low-margin businesses
- B&O rates vary by activity — model before incorporating
- Seattle has its own additional B&O tax
- No franchise tax
- Strong consumer protection and employment law

Washington — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Washington LLC and Corporation formation through the Washington Secretary of State.

Department of Revenue B&O registration. Washington Business and Occupation tax registration including activity classification analysis (B&O rates vary significantly by classification, modelling matters).

City business licensing. Seattle and other Washington city business license registrations.

L&I and unemployment registration. Washington Labor and Industries (workers' compensation) and Employment Security Department (unemployment) registrations for employers.

Sales and use tax compliance. Washington sales and use tax registration and ongoing returns.

Registered agent service. Annual Washington registered agent service.

DELIVERABLES

- Washington Certificate of Formation / Incorporation
- Operating Agreement or Bylaws
- EIN and Department of Revenue B&O confirmations
- City business licenses
- L&I and ESD registrations for employers
- Registered agent appointment
- Annual report filing ($60)
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

> **A tech company moving from California to Washington for tax efficiency**
>
> A growth-stage tech company with founders relocating from California to Washington wanted to redomicile the company. We coordinated the entity redomiciliation from California to Washington, mapped the B&O tax position by activity classification, set up the Department of Revenue accounts, supported the Seattle city business license registration, and ran a comparative tax model so the founders understood the real-world Washington-vs-California position. The migration was completed in 8 weeks.

UNITED STATES

Colorado

Denver: a fast-growing tech, outdoor lifestyle, and cannabis hub.

Colorado is one of the fastest-growing US business hubs: Denver tech ecosystem, the aerospace cluster around Colorado Springs, outdoor / lifestyle brand culture, and a mature state-legal cannabis market. Flat 4.4% corporate income tax and modest compliance burden.

FORMATION SERVICES

- Colorado LLC formation
- Colorado Corporation formation
- Operating Agreement / Bylaws drafting
- EIN application
- Colorado registered agent service
- Department of Revenue tax registration
- Industry-specific licensing (cannabis, outdoor goods, aerospace)

ONGOING SERVICES

- Periodic Report ($25 annually)
- Colorado corporate income tax (flat 4.4%)
- Sales and use tax compliance
- Cannabis-specific compliance where applicable
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Tech and SaaS startups (especially climate-tech)
- Outdoor and lifestyle brands
- State-legal cannabis businesses
- Aerospace and defence contractors
- Businesses serving the Mountain West

KEY CONSIDERATIONS

- Flat 4.4% corporate income tax
- Cannabis sector is mature and well-regulated
- Periodic report fee among lowest in US
- Lower cost base than coastal hubs
- Strong consumer protection laws

Colorado — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Colorado LLC and Corporation formation through the Colorado Secretary of State.

Department of Revenue registration. Colorado Department of Revenue account setup including sales and use tax (which can include state, county, city, and special district components), and corporate income tax.

Cannabis-specific licensing. Colorado cannabis licensing through the Marijuana Enforcement Division for cultivation, manufacturing, retail, and testing licenses.

Industry licensing. Colorado industry licensing including outdoor recreation, aerospace, and renewable energy sector-specific licenses.

Periodic report compliance. Periodic report filing ($25 annually, one of the lowest US fees).

Registered agent service. Annual Colorado registered agent service.

DELIVERABLES

- Colorado Articles
- Operating Agreement or Bylaws
- EIN and CO Department of Revenue confirmations
- Sales tax registration
- Industry licensing as applicable
- Registered agent appointment
- Periodic report filing
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

An outdoor lifestyle brand establishing Colorado operations

An outdoor lifestyle brand wanting Colorado presence for marketing authenticity and proximity to outdoor industry partners needed coordinated setup. We formed a Colorado LLC, set up the Department of Revenue account including the multi-level sales tax structure, supported Denver city business licensing, integrated Colorado into the brand's wider US compliance subscription, and coordinated the trademark portfolio expansion to include outdoor-industry brand protection.

UNITED STATES

Georgia

Atlanta: a Southeast hub for logistics, film, fintech, and music.

Georgia — and Atlanta in particular — has become a major US hub thanks to the world's busiest airport, generous film and TV tax credits, fast-growing fintech, and a deep cultural footprint in music. Lower cost than coastal hubs with strong logistics and creative-industry advantages.

FORMATION SERVICES

- Georgia LLC formation
- Georgia Corporation formation
- Operating Agreement / Bylaws drafting
- EIN application
- Georgia registered agent service
- Department of Revenue tax registration
- Industry-specific licensing (film/TV, fintech, music)

ONGOING SERVICES

- Annual registration ($50)
- Georgia corporate income tax (5.39%)
- Sales and use tax compliance
- Film tax credit applications and compliance
- Industry license renewals
- FinCEN BOI reporting compliance

BEST FOR

- Film, TV, and entertainment production
- Logistics and distribution (Atlanta hub)
- Fintech and payments
- Music and entertainment industry
- Businesses serving the US Southeast

KEY CONSIDERATIONS

- Georgia film tax credit is among the most generous in the US
- 5.39% flat corporate income tax
- Atlanta logistics infrastructure is world-class
- Lower cost base than NY, CA, MA
- Growing tech ecosystem

Georgia — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC and Corporation formation. Georgia LLC and Corporation formation through the Georgia Secretary of State.

Department of Revenue registration. Georgia Department of Revenue account setup including sales tax, withholding, and corporate income tax.

Film tax credit applications. Georgia Film Tax Credit application coordination through Georgia Department of Economic Development (one of the most generous film tax credit regimes in the US).

Industry licensing. Georgia industry licensing including financial services, healthcare, food and beverage, and music industry-specific licenses.

Annual registration. Georgia annual registration filing ($50).

Registered agent service. Annual Georgia registered agent service.

DELIVERABLES

- Georgia Articles
- Operating Agreement or Bylaws
- EIN and GA Department of Revenue confirmations
- Film tax credit application support where applicable
- Industry licensing as applicable
- Registered agent appointment
- Annual registration
- FinCEN BOI compliance

TYPICAL ENGAGEMENT

> **A film production company accessing Georgia film tax credit**
>
> A UK production company producing a TV series with significant US production needed Georgia-based single-purpose vehicle to access the Georgia Film Tax Credit. We formed the Georgia LLC, set up the Department of Revenue account, supported the GFTC application through Georgia Department of Economic Development, coordinated with US production accountants on qualifying-expenditure documentation, and managed the post-production tax credit certification. The credit covered approximately 30% of qualifying Georgia production spend.

REGION

EUROPE

The United Kingdom plus ten major European jurisdictions, each chosen for distinct commercial purposes — from Estonian e-Residency for digital businesses to Luxembourg for sophisticated holding structures.

UK · Germany · Ireland · Netherlands · Luxembourg · Estonia · Cyprus · France · Spain · Switzerland · Portugal

EUROPE

United Kingdom

Our home base. The most-trusted jurisdiction for international business.

The UK is one of the easiest jurisdictions in the world to incorporate in: same-day formation through Companies House, no minimum capital, strong common-law contract framework, English-language documentation, and global recognition. We are headquartered in central London and offer the full UK service stack.

FORMATION SERVICES

- Companies House incorporation (Ltd, LLP, PLC, CIC)
- Articles of Association drafting
- Shareholders' agreement drafting
- Directors and PSC registration
- UK registered office at 85 Great Portland Street
- HMRC corporation tax registration
- VAT registration where applicable
- PAYE registration for employers
- Bank account introductions

ONGOING SERVICES

- Confirmation Statement filing
- Statutory accounts coordination
- Corporation tax (CT600) returns
- VAT returns (quarterly)
- PSC register maintenance
- Director and shareholder change filings
- Registered office and mail-handling service
- Companies House general compliance

BEST FOR

- Tech and SaaS companies serving global customers
- Professional services firms
- IP holding entities
- Businesses needing English-law contracts
- Founders wanting EU-customer credibility post-Brexit

KEY CONSIDERATIONS

- Same-day incorporation via Companies House
- No minimum capital (£1 share capital fine)
- Corporate tax rates 19–25%
- VAT mandatory above £90k turnover
- PSC register publicly visible

United Kingdom — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Companies House incorporation. Ltd, LLP, PLC, and CIC formation through Companies House with proper Articles of Association drafting.

Articles and shareholders agreement. Customised Articles of Association beyond the model articles, plus shareholders agreement covering decision-making, share transfer, exit, and protective provisions.

Registered office at 85 Great Portland Street. Our central London registered office, with statutory mail handling and section 243 director-address protection where required.

HMRC corporation tax setup. Corporation tax registration, accounting reference date selection, and integration with accountants for CT600 filings.

VAT registration. UK VAT registration including standard, flat rate, and Annual Accounting schemes; voluntary registration analysis.

PAYE setup for employers. PAYE registration, payroll setup, real-time information (RTI) reporting integration for first-employee onboarding.

Banking partner introductions. Introductions to UK high-street banks (HSBC, Barclays, NatWest) and challenger banks (Tide, Wise Business, Revolut Business, Starling).

Confirmation statement and statutory record maintenance. Annual confirmation statements, PSC register, register of members and directors, registered office service.

DELIVERABLES

- Certificate of incorporation
- Customised Articles and shareholders agreement
- PSC and statutory register setup
- HMRC corporation tax confirmation
- VAT registration certificate where applicable
- PAYE setup for employers
- Bank account introductions
- First-year compliance calendar

TYPICAL ENGAGEMENT

> **A US founder needing a UK Ltd to bill European customers post-Brexit**
>
> A California-based SaaS founder wanted to bill her growing European customer base in GBP and present a UK address for credibility post-Brexit. We incorporated a UK Ltd, set up the registered office in central London, drafted Articles tailored to her single-shareholder structure with future-flexibility provisions, registered for VAT, opened a Wise Business multi-currency account, and structured the entity as a wholly-owned subsidiary of her existing Delaware C-Corp to maintain US-tax-residence cleanliness. Complete setup in 3 weeks.

EUROPE

Germany

The largest EU economy. Manufacturing, automotive, B2B, industrial.

Germany is the EU's largest economy and the centre of European manufacturing, automotive, and industrial activity. The GmbH is the standard vehicle, but the EUR 25,000 minimum capital and significant bureaucratic overhead means German formation needs to be deliberate — not the default EU pick.

FORMATION SERVICES

- GmbH formation (€25,000 minimum capital)
- UG formation (€1 minimum with capital reserve)
- AG formation for larger companies
- Branch office (Zweigniederlassung) setup
- Notarial appointment coordination
- Trade office (Gewerbeanmeldung) registration
- Tax registration (Finanzamt)
- VAT (USt) registration

ONGOING SERVICES

- Annual financial statements publication (Bundesanzeiger)
- Corporate tax + Gewerbesteuer combined ~30%
- VAT returns
- Trade tax filings
- Statutory audits for larger companies
- Transparenzregister maintenance

BEST FOR

- Manufacturing, automotive, industrial
- B2B SaaS targeting DACH enterprise customers
- European HQ requiring physical credibility
- Engineering and precision-equipment businesses
- Mittelstand-style commercial relationships

KEY CONSIDERATIONS

- GmbH minimum capital €25,000
- Notarial deed required for formation
- 4–6 weeks for full setup
- Worker co-determination above thresholds
- Substance requirements are real

Germany — Detailed Services & Deliverables

DETAILED SUB-SERVICES

GmbH formation. GmbH formation (EUR 25,000 minimum capital, EUR 12,500 paid-in) including notarial deed coordination and Handelsregister filing.

UG (haftungsbeschränkt) formation. Mini-GmbH / UG formation (EUR 1 minimum capital with mandatory capital reserve) for cost-sensitive launches.

AG formation. Aktiengesellschaft formation for larger or capital-markets-oriented businesses (EUR 50,000 minimum capital).

Notarial coordination. Coordination of German notary appointment, either in-person attendance or notarised power of attorney from your home jurisdiction.

Trade office registration. Gewerbeanmeldung filing with the local trade office and integration with Finanzamt tax registration.

Tax and VAT registration. Finanzamt corporate tax registration and Umsatzsteuer (VAT) registration through partners.

Transparenzregister maintenance. Beneficial-ownership filing in the German Transparenzregister.

Annual accounts coordination. Annual financial statement publication in the Bundesanzeiger through German accounting partners.

DELIVERABLES

- GmbH / UG / AG formation documentation
- Notarial deed and Handelsregister extract
- Gewerbeanmeldung confirmation
- Steuernummer (tax number)
- VAT registration certificate
- Transparenzregister filing
- Annual compliance calendar

TYPICAL ENGAGEMENT

A UK SaaS expanding into the German market with a local entity

A UK SaaS provider winning German enterprise customers needed a German entity for credibility and customer-facing localisation. We coordinated with German partners on GmbH formation (UG was rejected for being too “thin” for the target enterprise customer base), set up the notarial deed by power of attorney from the UK, completed Gewerbeanmeldung and tax registrations, set up German banking, and integrated the German entity into the wider group structure as a sales subsidiary of the UK parent.

EUROPE

Ireland

12.5% corporate tax. English-speaking. The default European HQ for US tech.

Ireland is the de facto European headquarters for US tech and pharma companies. The 12.5% corporate tax rate, English-speaking workforce, EU membership, common-law system, and strong professional services base have made Dublin a major European business hub. Substance requirements have tightened, so genuine operations matter.

FORMATION SERVICES

- Limited company (Ltd) formation through CRO
- Constitution drafting
- EEA-resident director or €25,000 bond
- PPS number for non-resident directors
- Tax registration with Revenue
- VAT registration
- Beneficial Ownership filing (CRBO)

ONGOING SERVICES

- Annual return (B1) filing with CRO
- Corporation tax returns (12.5% trading)
- VAT returns (bi-monthly typical)
- Payroll and employer obligations
- Beneficial ownership register updates
- Directors’ compliance statement

BEST FOR

- Tech and SaaS companies establishing EU HQ
- Pharma and life sciences EU operations
- IP holding structures with substance
- US companies wanting English-language EU presence
- Financial services seeking EU passporting

KEY CONSIDERATIONS

- 12.5% trading-income corporate tax (15% Pillar Two for large groups)
- EEA-resident director required (or €25,000 bond)
- Substance requirements have tightened
- Sophisticated English-speaking professional services
- CRO filings publicly accessible

Ireland — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Limited company formation. Irish Ltd formation through CRO, with Constitution drafting suited to international tech and pharma businesses.

EEA-resident director arrangement. Either appointment of EEA-resident director or €25,000 Section 137 bond as alternative.

Revenue tax registration. Revenue Commissioners tax registration including corporation tax and VAT.

Substance documentation. For IP-holding or HQ structures, documentation supporting genuine economic substance (office, employees, decision-making) to satisfy ATAD and Pillar Two requirements.

CRBO beneficial ownership. Central Register of Beneficial Ownership filing and ongoing maintenance.

Annual return (B1) filing. CRO Annual Return B1 filing with attached financial statements.

Banking introductions. Banking partner introductions through Irish banking partners (AIB, Bank of Ireland, others).

EU passporting setup (for regulated firms). For FinTech and regulated firms, EU passporting setup through Irish Central Bank authorisation coordinated with regulated advisers.

DELIVERABLES

- CRO Certificate of Incorporation
- Constitution and shareholders agreement
- Revenue tax registration confirmations
- CRBO beneficial ownership filing
- EEA director appointment or bond
- Annual return calendar
- Substance documentation framework

TYPICAL ENGAGEMENT

> **A US tech company establishing Irish EU HQ**
>
> A US tech company expanding into EU markets wanted an Irish HQ for the combination of 12.5% corporate tax, English language, and EU access. We coordinated with Irish partners on Ltd formation, arranged appointment of an EEA-resident director, set up Revenue registrations, designed the substance framework (Dublin office, three Irish employees, board meetings in Dublin), and integrated with the US parent through proper transfer pricing documentation. Substance is now properly evidenced for ATAD and Pillar Two purposes.

EUROPE

Netherlands

IP and holding company specialists. Strong tax treaty network.

The Netherlands has long history as a sophisticated jurisdiction for IP holding, financial holding, and international structuring. The BV is flexible with no minimum capital. Strong tax treaty network. Innovation Box for IP income. Substance requirements apply rigorously — the era of brass-plate Dutch BVs is over.

FORMATION SERVICES

- BV formation (no minimum capital)
- NV formation for larger / listed companies
- Branch office registration
- Dutch chamber of commerce (KVK) registration
- Tax registration with Belastingdienst
- VAT registration
- UBO registration

ONGOING SERVICES

- Annual accounts filing with KVK
- Dutch corporate tax (25.8% top; 19% on first €200k)
- VAT returns (quarterly typical)
- Payroll obligations for employers
- UBO register maintenance
- Substance documentation for holding structures

BEST FOR

- IP holding and licensing structures (with substance)
- Financial holding and treasury
- European HQ leveraging tax treaty network
- Innovation-driven businesses (Innovation Box)
- Cross-border joint-venture vehicles

KEY CONSIDERATIONS

- Innovation Box reduces effective tax to 9% on qualifying IP income
- 90+ tax treaties
- Substance requirements rigorously enforced
- Pillar Two affects large groups
- No minimum BV capital but practical operating capital still needed

Netherlands — Detailed Services & Deliverables

DETAILED SUB-SERVICES

BV formation. BV (Besloten Vennootschap) formation with no minimum capital requirement, through Dutch notarial deed.

NV formation. Naamloze Vennootschap formation for larger or capital-markets businesses.

Innovation Box positioning. For IP-holding businesses, structural positioning to qualify for Dutch Innovation Box (9% effective rate on qualifying IP income), coordinated through Dutch tax advisers.

Substance documentation. Substance documentation for holding companies aligned to Dutch and OECD substance requirements.

KVK registration. Kamer van Koophandel (Chamber of Commerce) registration.

UBO register filing. Dutch UBO register filing through the Chamber of Commerce.

Tax registration. Belastingdienst registration including corporate tax, VAT, and payroll where applicable.

Annual accounts filing. Annual accounts filing with KVK through Dutch accounting partners.

DELIVERABLES

- BV / NV deed of incorporation
- KVK registration extract
- Belastingdienst registrations
- UBO register filing
- Substance documentation framework
- Innovation Box positioning where applicable
- Annual accounts filing calendar

TYPICAL ENGAGEMENT

An IP holding structure leveraging Dutch Innovation Box

A growth-stage tech group wanted to consolidate IP holdings into a Dutch BV to qualify for the Innovation Box regime (9% effective rate on qualifying R&D-derived IP income). We coordinated with Dutch partners on BV formation, designed the substance framework (Dutch office, qualifying R&D activity, IP decision-making), set up the inter-group IP licensing arrangements with proper transfer pricing, and coordinated the Innovation Box ruling application through Dutch tax advisers. The structure now operates within the regime with full documentation.

EUROPE

Luxembourg

The premier EU jurisdiction for funds, holding, and sophisticated structures.

Luxembourg is the global capital of investment funds and sophisticated holding structures. AAA-rated, multilingual, well-regulated, with deep specialist expertise across legal, tax, and fund administration. The SOPARFI is a workhorse for international holding. Premium pricing for premium service.

FORMATION SERVICES

- SARL formation (€12,000 minimum capital)
- SA formation (€30,000 minimum capital)
- SARL-S (start-up SARL with €1 minimum)
- SOPARFI structure for participation holding
- Alternative investment fund (AIF) structures
- RCS registration
- Tax registration
- VAT registration where applicable

ONGOING SERVICES

- Annual accounts filing with RCS
- Luxembourg corporate tax (~25% combined)
- VAT returns where applicable
- Beneficial Owner Register (RBE) filings
- Substance documentation
- Annual general meeting coordination

BEST FOR

- Investment funds (UCITS, AIFs, SIFs, RAIFs)
- Sophisticated holding structures
- Family office structuring
- Cross-border financial structures
- Private equity and VC fund vehicles

KEY CONSIDERATIONS

- Premium pricing across legal and accounting market
- Substance requirements rigorously assessed
- Pillar Two affects large groups
- Multilingual environment (French, German, English, Luxembourgish)
- Not a low-cost jurisdiction

Luxembourg — Detailed Services & Deliverables

DETAILED SUB-SERVICES

SARL formation. Société à responsabilité limitée formation (€12,000 minimum capital).

SA formation. Société anonyme formation (€30,000 minimum capital) for larger or fund-related structures.

SARL-S formation. Simplified SARL with €1 minimum capital for start-up structures.

SOPARFI structuring. Société de Participations Financières structure for international holding company purposes, coordinated through Luxembourg tax counsel.

Alternative Investment Fund structuring. AIF structures (UCITS, SIF, RAIF, SCSp) coordinated through Luxembourg fund-administration partners.

RCS registration. Registre de Commerce et des Sociétés filing and ongoing maintenance.

Substance documentation. Substance documentation aligned to Luxembourg and OECD requirements, with directors and ongoing meetings on Luxembourg soil.

Annual general meeting and accounts. AGM coordination and annual accounts filing with RCS through Luxembourg accounting partners.

DELIVERABLES

- Luxembourg entity deed of incorporation
- RCS extract
- Tax registrations
- RBE (beneficial owner register) filing
- Substance documentation framework
- AGM and annual accounts calendar

TYPICAL ENGAGEMENT

> **A family office setting up a Luxembourg SOPARFI holding company**
>
> A multi-generational family office consolidating European investment holdings wanted a Luxembourg SOPARFI as the holding structure. We coordinated through Luxembourg partners on SARL formation with SOPARFI positioning, designed the substance framework (Luxembourg director, board meetings in Luxembourg, qualifying decision-making), set up the participation portfolio under the SOPARFI participation exemption, and integrated with the family’s tax planning through Luxembourg and home-jurisdiction tax counsel.

EUROPE

Estonia

e-Residency: fully-remote EU company management. Tax only on distributed profits.

Estonia's e-Residency program is a genuine innovation: non-residents can remotely manage an Estonian company with digital-only access. The unique Estonian tax model means 0% tax on retained profits and 20% only when profits are distributed. Excellent for digital-first businesses, but understand the limits of e-Residency before committing.

FORMATION SERVICES

- OU (Osaühing, Estonian LLC) formation
- e-Residency card application support
- Digital signature and management setup
- Estonian Tax and Customs Board registration
- VAT registration where applicable
- Bank or PSP account setup

ONGOING SERVICES

- Annual report filing with Commercial Register
- Distributed profit tax (0% retained / 20% on distribution)
- VAT returns where applicable
- Payroll where employees
- Beneficial owner data updates

BEST FOR

- Digital and remote-first businesses
- EU presence for non-EU founders
- E-commerce serving EU customers
- Tech and SaaS with low capital needs
- Consultancies and digital service businesses

KEY CONSIDERATIONS

- e-Residency does NOT grant Estonian residency, EU residency, or visa rights
- Distributed profit tax model is unique
- Banking is the hardest part — Estonian banks are selective
- Payment service providers (Wise, Payoneer) often used instead
- Strong digital infrastructure

Estonia — Detailed Services & Deliverables

DETAILED SUB-SERVICES

OU formation. Osaühing (Estonian limited liability company) formation, accessible remotely through e-Residency.

e-Residency support. Estonian e-Residency card application, digital signature setup, and integration with Estonian e-services.

Distributed profit tax structuring. Estonian-unique 0% tax on retained profits and 20% on distributed profits structuring, coordinated with tax advisers.

Tax registration. Estonian Tax and Customs Board registration including VAT where applicable.

Banking and payment provider setup. For e-Residency-formed entities, payment-service-provider setup (Wise, Payoneer) given limited Estonian-bank accessibility.

Annual report filing. Annual report filing with the Estonian Commercial Register.

Beneficial ownership data maintenance. Estonian beneficial-ownership data filing and ongoing maintenance.

Cross-border tax positioning. For non-resident e-Residency founders, integration of Estonian entity with home-jurisdiction tax position.

DELIVERABLES

- Estonian OU registration
- e-Residency card (where applicable)
- Digital signature setup
- Tax registrations
- Banking or PSP account setup
- Annual report filing calendar
- Beneficial ownership filing

TYPICAL ENGAGEMENT

A digital nomad consultancy structured through Estonian OU

A digital-nomad consultancy founder wanted EU presence without physical residence requirements. We coordinated Estonian e-Residency application, formed the OU remotely, set up the digital signature framework, registered for Estonian tax and VAT, opened a Wise Business account (Estonian banks declined for the e-Residency profile), and integrated the Estonian entity with the founder’s home-jurisdiction personal tax position. The founder now operates an EU-resident company with fully remote management.

EUROPE

Cyprus

12.5% corporate tax with EU access. Common-law-influenced legal system.

Cyprus offers a 12.5% corporate tax rate matching Ireland, EU membership, and a legal system with common-law influences from its British colonial period. Strong choice for sophisticated holding structures at lower cost than Ireland or Luxembourg. Reputation has improved significantly post the 2013 banking crisis.

FORMATION SERVICES

- Limited company formation
- Registered office setup
- Company secretary (mandatory)
- Director appointment (no residency requirement)
- Tax registration
- VAT registration where applicable
- Beneficial Owner Register (BOC) filing

ONGOING SERVICES

- Annual return (HE32) filing
- Cyprus corporation tax 12.5%
- VAT returns where applicable
- Beneficial owner register maintenance
- Annual audited accounts (mandatory for all Cyprus companies)

BEST FOR

- Holding companies for Eastern European operations
- Holding companies for MENA
- IP holding structures
- Sophisticated structures at lower cost than Luxembourg
- Maritime and shipping businesses

KEY CONSIDERATIONS

- Annual statutory audit mandatory for all Cyprus companies
- 12.5% corporate tax with strong participation exemption
- Reputation rebuilt strongly since 2013
- Substance requirements apply
- Lower professional services cost than Luxembourg or Ireland

Cyprus — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Limited company formation. Cyprus Limited company formation through the Registrar of Companies.

Tax registration. Cyprus tax registration including 12.5% corporate tax framework and VAT where applicable.

Company secretary appointment. Cyprus company secretary appointment (mandatory).

Director appointment. Director appointment, with or without Cyprus residence depending on substance requirements.

Beneficial owner register filing. Cyprus Beneficial Owner Register filing and ongoing maintenance.

Statutory audit coordination. Annual statutory audit (mandatory for all Cyprus companies) coordinated through Cyprus audit partners.

Annual return (HE32) filing. Annual return HE32 filing with the Registrar of Companies.

Participation exemption structuring. For holding company purposes, structuring under the Cyprus participation exemption.

DELIVERABLES

- Cyprus Certificate of Incorporation
- Company secretary appointment
- Director appointment
- Tax registration
- Beneficial Owner Register filing
- Statutory audit appointment
- Annual return filing calendar

TYPICAL ENGAGEMENT

A holding company for Eastern European operations

A growth-stage business with Eastern European operations wanted Cyprus holding company for the combination of 12.5% corporate tax, EU access, and the Cyprus participation exemption. We coordinated Cyprus partners on formation, appointed company secretary and resident director, set up the participation exemption documentation, coordinated the statutory audit appointment, and integrated the Cyprus holding with the underlying operating entities through proper inter-company arrangements.

EUROPE

France

The 2nd-largest EU economy. Luxury, fashion, food, and growing tech.

France is essential for businesses in luxury, fashion, food and beverage, and increasingly tech (Paris is one of Europe's top tech hubs). The SAS is a flexible vehicle with no minimum capital. French employment law is strict and bureaucracy is significant — but the market access justifies the effort.

FORMATION SERVICES

- SAS formation (most flexible, no minimum capital)
- SARL formation
- SA for larger companies (€37,000 minimum capital)
- Branch office (succursale) setup
- RCS registration
- Tax registration (DGFiP)
- VAT (TVA) registration

ONGOING SERVICES

- Annual accounts filing with RCS / INPI
- French corporate tax (25%)
- VAT returns (monthly or quarterly)
- Payroll and URSSAF social security
- Statutory audit for companies above thresholds
- Beneficial owner register maintenance

BEST FOR

- Luxury and fashion brands
- Food, beverage, gastronomy
- Tech companies (Paris, Lyon, Bordeaux)
- Businesses serving French and Francophone markets
- Cosmetics and beauty industry

KEY CONSIDERATIONS

- French employment law is among the strictest in Europe
- French language often required for filings and contracts
- Bureaucracy is significant
- Strong sector preferences in luxury / fashion / food
- R&D tax credit (CIR) is one of the most generous in Europe

France — Detailed Services & Deliverables

DETAILED SUB-SERVICES

SAS formation. Société par Actions Simplifiée formation, the most flexible French corporate vehicle, with no minimum capital.

SARL formation. Société à Responsabilité Limitée formation for traditional small-business structures.

SA formation. Société Anonyme formation for larger or capital-markets businesses (€37,000 minimum capital).

Branch office (succursale). Branch office setup for non-French parent companies trading in France.

RCS filing and Kbis issuance. Registre du Commerce et des Sociétés filing, with Kbis extract issuance.

DGFiP tax registration. French tax authority registration including corporate tax and TVA.

URSSAF and social security setup. URSSAF registration for social security obligations where employees are involved.

CIR (R&D tax credit) coordination. Crédit d’Impôt Recherche application support for qualifying R&D activity.

DELIVERABLES

- French entity deed of incorporation
- Kbis extract
- DGFiP tax registrations
- TVA registration
- URSSAF registration for employers
- Annual accounts filing calendar
- CIR support where applicable

TYPICAL ENGAGEMENT

A luxury fashion brand establishing French SAS for European HQ

A growth-stage luxury fashion brand wanted French SAS as its European HQ for proximity to the fashion ecosystem and access to French government talent and creative-industry incentives. We coordinated French partners on SAS formation, set up the RCS filing and Kbis, completed DGFiP tax registrations, set up URSSAF for the planned hires, and supported the CIR application for the brand’s sustainability R&D programme. The French HQ is now operating as the EU sales hub.

EUROPE

Spain

The 4th-largest EU economy. Gateway to Latin America.

Spain combines a large EU economy with a unique gateway position to Latin America (shared language and cultural ties). Tech ecosystems in Barcelona and Madrid are growing rapidly. Operating costs lower than France or Germany; lifestyle pulls international talent. Bureaucracy historically slow but improving.

FORMATION SERVICES

- SL formation (€3,000 minimum capital)
- SA formation for larger companies
- Branch office setup
- NIE for non-resident directors
- NIF tax registration
- VAT (IVA) registration
- Mercantile Registry filings

ONGOING SERVICES

- Annual accounts filing with Mercantile Registry
- Spanish corporate tax (25%)
- VAT returns (monthly or quarterly)
- Payroll and Spanish social security
- Beneficial ownership filings
- Annual tax return (Modelo 200)

BEST FOR

- Latin America gateway businesses
- Spanish-speaking market entry
- Fashion, tourism, food businesses
- Tech businesses (Barcelona, Madrid, Valencia)
- Sustainability and renewables companies

KEY CONSIDERATIONS

- NIE process for non-resident directors takes time
- Spanish-language paperwork dominates filings
- Operating costs lower than France, Germany, Netherlands
- Canary Islands ZEC offers 4% corporate tax
- Beckham Law for inbound expat employees

Spain — Detailed Services & Deliverables

DETAILED SUB-SERVICES

SL formation. Sociedad Limitada formation (€3,000 minimum capital) through the Spanish Mercantile Registry.

SA formation. Sociedad Anónima formation for larger businesses (€60,000 minimum capital, 25% paid-in).

NIE for non-resident directors. Número de Identificación de Extranjero (foreigner ID number) coordination for non-resident directors.

NIF tax identification. Spanish tax identification (NIF) registration.

IVA registration. Spanish VAT (IVA) registration.

Social security registration. Spanish social security registration for employers.

Canary Islands ZEC positioning. For qualifying activities, structuring through Canary Islands Special Zone (4% corporate tax) coordinated through Spanish tax counsel.

Beckham Law positioning. For inbound expat employees, Beckham Law (impatriate regime) positioning through tax advisers.

DELIVERABLES

- Spanish entity deed of incorporation
- NIE for directors as required
- NIF tax registration
- IVA registration
- Mercantile Registry filing
- Social security registration
- Annual accounts filing calendar

TYPICAL ENGAGEMENT

> **A Latin America gateway business using Spanish SL**
>
> A SaaS business wanting Latin America gateway access wanted Spanish SL formation for the language, time-zone, and cultural advantages. We coordinated with Spanish partners on SL formation, supported NIE applications for the two non-resident founder-directors, set up NIF and IVA registrations, coordinated social security for the planned Madrid-based hires, and integrated the Spanish entity with the founders’ home-jurisdiction tax position. The Spanish entity now serves as the Latin America go-to-market vehicle.

EUROPE

Switzerland

Premier IP, holding, and watch / luxury jurisdiction. Stable, prestigious, neutral.

Switzerland is not in the EU but is one of the most respected business jurisdictions in Europe. Premier choice for IP and patent holding, watch and luxury industries, financial structures, and businesses wanting Swiss neutrality and prestige. Cantonal tax variation matters significantly.

FORMATION SERVICES

- GmbH formation (CHF 20,000 minimum capital, fully paid)
- AG formation (CHF 100,000 minimum capital, 20% paid-in)
- Branch office (Zweigniederlassung) setup
- Commercial Register (Handelsregister) filing
- Notarial deed coordination
- Tax registration (federal + cantonal + municipal)
- VAT registration where threshold met

ONGOING SERVICES

- Annual accounts (audit thresholds vary)
- Combined corporate tax 11–21% depending on canton
- VAT returns where applicable
- Beneficial ownership disclosure
- Cantonal tax filings
- Annual general meeting coordination

BEST FOR

- IP and patent holding structures
- Watch, luxury, Swiss-made consumer products
- Financial services and family offices
- Pharma and life sciences
- Businesses wanting Swiss neutrality and prestige

KEY CONSIDERATIONS

- At least one Swiss-resident director (or authorised representative)
- Higher minimum capital than EU equivalents
- Cantonal variation: Zug (~11%) vs Geneva (~21%)
- Not in EU customs union
- FATCA / CRS now apply

Switzerland — Detailed Services & Deliverables

DETAILED SUB-SERVICES

GmbH formation. Swiss GmbH formation (CHF 20,000 minimum capital, fully paid).

AG formation. Swiss AG formation (CHF 100,000 minimum capital, 20% paid-in) for larger or capital-markets businesses.

Cantonal selection and structuring. Analysis and recommendation of optimal canton (Zug, Zurich, Geneva, Schwyz, others) for tax position and operational needs.

Notarial deed coordination. Swiss notarial deed coordination through Swiss partners.

Commercial Register filing. Handelsregister filing through partners.

Tax registration. Federal, cantonal, and municipal tax registration with combined-rate analysis.

Swiss resident director arrangement. Swiss-resident director appointment or authorised-representative arrangement.

Beneficial ownership disclosure. Swiss beneficial ownership reporting framework.

DELIVERABLES

- Swiss entity notarial deed
- Handelsregister extract
- Federal and cantonal tax registrations
- Swiss-resident director or authorised representative
- Bank account introductions
- Annual compliance calendar

TYPICAL ENGAGEMENT

A watch and luxury brand establishing Swiss IP holding company

A watch and luxury brand wanting Swiss IP holding for prestige and tax efficiency wanted Swiss GmbH in Zug. We coordinated through Swiss partners on GmbH formation, designed the cantonal positioning (Zug for the combination of moderate corporate tax and IP-holding suitability), arranged Swiss-resident director, coordinated Swiss banking, set up the IP licensing arrangements between the Swiss holding and the operating entities, and integrated with the brand’s wider European trademark portfolio.

EUROPE

Portugal

Lisbon’s tech ecosystem. Lower-cost EU access. Lifestyle attraction for talent.

Portugal has emerged as one of Europe’s most attractive growing tech hubs, particularly Lisbon. The combination of EU access, a lower cost base than Western Europe, lifestyle appeal for talent attraction, and historic NHR / Golden Visa programs (now restricted but still operational) has driven significant inbound business activity since 2017.

FORMATION SERVICES

- LDA formation (€1 minimum capital)
- SA for larger companies
- NIF (tax ID) registration for directors
- Commercial Registry filing
- Tax registration
- VAT (IVA) registration
- Social security registration

ONGOING SERVICES

- Annual accounts (IES) filing
- Portuguese corporate tax (~21% + municipal surtax up to 1.5%)
- VAT returns (monthly or quarterly)
- Payroll and Portuguese social security
- Beneficial owner register (RCBE) maintenance
- Annual tax return

BEST FOR

- Tech and SaaS (Lisbon and Porto ecosystems)
- Digital nomad and remote-first businesses
- Lifestyle businesses leveraging Portugal as talent magnet
- Renewable energy and sustainability
- Tourism and hospitality

KEY CONSIDERATIONS

- NHR regime restricted from 2024
- Golden Visa changed in 2023 (no real-estate route)
- Lower operating costs than Western Europe
- Strong English-language professional services in Lisbon
- Madeira and Azores favourable tax regimes for qualifying activities

Portugal — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LDA formation. Sociedade por Quotas formation (€1 minimum capital) through the Portuguese Commercial Registry.

SA formation. Sociedade Anónima formation for larger businesses.

NIF (tax ID) coordination. NIF tax identification for directors and shareholders.

Tax registration. Portuguese tax authority registration including corporate tax and IVA.

Social security registration. Portuguese social security registration for employers.

NHR / Madeira positioning. Where qualifying, structuring through Madeira International Business Centre or under remaining NHR research / highly-skilled categories.

RCBE beneficial ownership. Portuguese Central Register of Beneficial Owners (RCBE) filing.

Annual accounts filing. Annual accounts (IES) filing through Portuguese accounting partners.

DELIVERABLES

- Portuguese entity registration
- NIF for directors
- Tax registrations
- IVA registration
- Social security registration
- RCBE filing
- Annual compliance calendar

TYPICAL ENGAGEMENT

A Lisbon-based tech startup leveraging the local ecosystem

A tech founder relocating from Berlin to Lisbon wanted Portuguese LDA formation to take advantage of the Lisbon tech ecosystem, lower operating costs, and the remaining favourable expat tax regimes. We coordinated through Portuguese partners on LDA formation, set up NIF and tax registrations, registered for IVA and social security, supported the founder’s personal tax-residence positioning, and integrated the Portuguese entity into the planned EU-wide tech infrastructure.

REGION

MIDDLE EAST & EMEA

The United Arab Emirates is our regional powerhouse, with Türkiye offering strategic access between Europe, the Middle East, and Central Asia.

UAE · Türkiye

MIDDLE EAST

United Arab Emirates

Mainland or free zone. Hub for MENA, South Asia, and Africa.

The UAE has emerged as one of the most attractive global business hubs: 0% personal income tax, 9% corporate tax with generous thresholds, world-class infrastructure, and strategic position for MENA, South Asia, and East Africa. The mainland-vs-free-zone choice is critical and depends on your customer base, regulatory needs, and ownership preferences.

FORMATION SERVICES

- Mainland LLC formation (DED)
- Free zone formation (DMCC, IFZA, RAKEZ, ADGM, DIFC, others)
- Trade license setup: commercial, professional, industrial
- Sector approvals and ministerial NOCs
- Local service-agent arrangement (mainland)
- Office or flexi-desk arrangement
- Residency visa application support
- Banking partner introductions
- VAT registration (FTA)
- Corporate tax registration (FTA)

ONGOING SERVICES

- Trade license renewal (annual)
- Immigration card and visa renewals
- VAT returns (quarterly)
- Corporate tax returns (9% above AED 375k profit)
- ESR notifications
- UBO declarations
- AML compliance for regulated activities

BEST FOR

- Regional HQ for MENA, South Asia, East Africa
- Holding companies seeking 0% personal tax
- Trading businesses (mainland for unrestricted UAE trading)
- Financial services (DIFC or ADGM)
- Tech and crypto (DMCC, IFZA, RAKDAO)

KEY CONSIDERATIONS

- Mainland vs free zone is the most important decision
- 100% foreign ownership in most sectors
- 9% corporate tax above AED 375k profit
- ESR substance requirements apply
- Banking has tightened — rigorous KYC

United Arab Emirates — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Mainland LLC formation. UAE Mainland LLC formation through Department of Economic Development with activity scoping, ownership structure under 2021 ownership reforms (most sectors now allow 100% foreign ownership).

Free zone entity formation. Free zone entity formation across DMCC, IFZA, RAKEZ, ADGM, DIFC, JAFZA, DAFZA, DSO, KIZAD with free-zone selection tailored to business activity, visa needs, and cost.

Trade license setup. Commercial, professional, and industrial trade licenses with proper activity classification matched to FTA categorisation.

Residency visa coordination. Investor visa, employee visa, and Golden Visa coordination through PRO partners.

Local service-agent (mainland). Mainland service agent arrangement where required and not displaced by ownership reforms.

VAT and corporate tax registration. UAE Federal Tax Authority VAT and corporate tax (9% above AED 375k profit) registration.

Banking partner introductions. Introductions to UAE banking partners with bank selection tailored to entity type (mainland vs free zone) and business activity.

Ongoing compliance. Trade license renewals, immigration card renewals, ESR notifications, UBO declarations, VAT and corporate tax returns.

DELIVERABLES

- UAE trade license
- Establishment card and immigration file
- Residency visa coordination
- FTA VAT and corporate tax registration
- Banking partner introductions
- UBO declaration filing
- Annual compliance calendar

TYPICAL ENGAGEMENT

> **An IT consultancy choosing between Dubai mainland and free zone**
>
> An IT consultancy wanting UAE presence was offered a free-zone setup by another provider before understanding the implications. We ran a structured analysis: their target customers were UAE-based government and enterprise (favouring mainland), but they wanted founder visas without local Emirati partnership (favouring free zone post-2021). We recommended mainland LLC under 2021 ownership reforms, coordinated the trade license, residency visas, banking, and ongoing PRO services. Setup completed in 6 weeks.

EMEA

Türkiye

Strategic crossroads of Europe, Middle East, and Central Asia. Large domestic market.

Türkiye offers a large domestic market (85m+ population), strategic geographic position between Europe and Asia, young workforce, and customs union with the EU for goods. The investment climate has been volatile but long-term fundamentals remain strong — particularly for manufacturing, tourism, and businesses using Türkiye as a regional production or distribution hub.

FORMATION SERVICES

- Limited liability company formation
- Joint Stock Company (AŞ) formation
- Branch office setup
- Liaison office for non-commercial market research
- Trade Registry filing
- Tax Office registration
- VAT registration
- SGK registration for employers
- Foreign Investment Notification

ONGOING SERVICES

- Annual corporate tax returns
- Monthly VAT and withholding tax returns
- E-ledger and e-invoice compliance
- Social security filings
- Annual Activity Report and financial statements
- Trade Registry updates
- Transfer pricing documentation

BEST FOR

- Manufacturing for European or Middle Eastern markets
- Regional distribution hub between EU, MENA, Central Asia
- Tourism and hospitality
- Textiles, automotive, white goods manufacturers
- Businesses serving Turkic-speaking markets

KEY CONSIDERATIONS

- 25% corporate tax rate
- Currency volatility — budget FX hedging
- E-invoice / e-ledger obligations extensive
- Strong customs enforcement
- Free zones offer tax incentives for qualifying activities

Türkiye — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC (Limited Şirket) formation. Turkish limited liability company formation through Ticaret Sicili.

Joint Stock Company (AŞ) formation. Anonim Şirket formation for larger or capital-markets operations.

Branch office setup. Branch office (şube) setup for non-Turkish parent companies trading in Türkiye.

Foreign investment notification. Notification to Ministry of Industry and Technology under Foreign Direct Investment Law.

Tax Office registration. Vergi Dairesi tax office registration for corporate tax, VAT, withholding tax.

SGK social security registration. Social Security Institution registration for employers.

E-invoice / e-ledger compliance. Setup of mandatory e-invoice and e-ledger compliance above threshold.

Free zone positioning. For qualifying activities, structuring through Istanbul, Aegean, or other Turkish free zones.

DELIVERABLES

- Turkish entity Articles of Association
- Ticaret Sicili registration
- Tax office registration
- SGK registration
- Foreign investment notification
- E-invoice / e-ledger setup
- Annual compliance calendar

TYPICAL ENGAGEMENT

A manufacturer using Türkiye as European production hub

A consumer goods brand wanting EU customs-union access at lower production cost than Western Europe chose Türkiye for production. We coordinated Turkish partners on LLC formation, completed tax and SGK registrations, supported the foreign-investment notification, set up e-invoice and e-ledger compliance, and integrated the Turkish manufacturing operation with the brand’s wider EU distribution structure through proper transfer pricing documentation.

REGION

ASIA-PACIFIC

Ten Asia-Pacific jurisdictions covering South Asia, Southeast Asia, Greater China, and Oceania. From Singapore’s regional-HQ credibility to Vietnam’s manufacturing momentum, we handle the full setup and ongoing compliance.

India · Singapore · Hong Kong · China · Japan · Malaysia · Thailand · Vietnam · Indonesia · Australia

ASIA

India

A market of 1.4 billion. Our other home base.

India is one of the world's largest and fastest-growing markets, but its regulatory environment is famously complex. We have direct on-the-ground presence in India and handle the full range of corporate, tax, IP, and FDI compliance work for clients entering or operating in India.

FORMATION SERVICES

- Private Limited Company (Pvt Ltd) formation
- Limited Liability Partnership (LLP) formation
- Section 8 Company formation (non-profit)
- Branch / liaison / project office for foreign companies
- DIN and Digital Signature Certificate
- PAN and TAN application
- GST registration
- FDI compliance setup
- RBI compliance for foreign-owned entities
- Industry-specific approvals

ONGOING SERVICES

- ROC filings (MGT-7, AOC-4)
- DIR-3 KYC for directors
- GST returns
- TDS returns and advance tax
- Annual income tax return (ITR)
- Statutory audit coordination
- FEMA / RBI compliance
- FLA annual return

BEST FOR

- Foreign companies entering the Indian market
- Indian companies expanding internationally
- Tech / SaaS leveraging Indian engineering talent
- Manufacturing serving India
- Cross-border investment and JV structures

KEY CONSIDERATIONS

- FDI rules vary by sector
- Compliance burden is significant
- GST mandatory above thresholds
- Director residency: at least one director must be resident
- Strong English-language professional services

India — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Pvt Ltd formation. Private Limited Company formation through MCA with proper Memorandum and Articles of Association drafting.

LLP formation. Limited Liability Partnership formation, often preferred for professional-services and small-business structures.

Section 8 Company formation. Section 8 Company (non-profit) formation through MCA.

Foreign company branch / liaison office. Branch office, liaison office, or project office setup for foreign companies under RBI approval.

DIN and DSC issuance. Director Identification Number and Digital Signature Certificate issuance for directors.

PAN, TAN, and GST registration. PAN (Permanent Account Number), TAN (Tax Deduction Account Number), and GST registration.

FDI and FEMA compliance. Foreign Direct Investment classification (automatic route vs approval route), FEMA compliance for foreign-owned entities.

ROC filings and statutory audit. MGT-7, AOC-4 filings, DIR-3 KYC for directors, and statutory audit coordination through Indian CA partners.

DELIVERABLES

- Indian entity Certificate of Incorporation
- MoA / AoA
- DIN and DSC for directors
- PAN, TAN, GST registrations
- RBI / FDI compliance documentation
- Statutory auditor appointment
- Annual compliance calendar

TYPICAL ENGAGEMENT

A foreign tech company setting up Indian engineering subsidiary

A US tech company setting up an Indian engineering subsidiary in Bengaluru needed coordinated setup. We formed the Indian Pvt Ltd with the US parent as sole shareholder, issued DIN and DSC for Indian and US directors, completed PAN / TAN / GST registrations, coordinated with FDI advisers for the automatic-route compliance under Schedule I, set up inter-company services agreements with proper transfer pricing, and integrated the entity into our managed compliance subscription.

ASIA-PACIFIC

Singapore

Asia-Pacific's premier business hub. 17% corporate tax. Global credibility.

Singapore is the most reputable and efficient Asian jurisdiction for international business: 17% corporate tax with generous rebates, no capital gains tax, 80+ double-tax treaties, world-class banking, English-language common law system. For any business wanting a credible Asia-Pacific base, Singapore is almost always on the shortlist.

FORMATION SERVICES

- Private Limited Company (Pte Ltd) formation
- Branch or representative office setup
- Resident director (mandatory)
- Company secretary (mandatory within 6 months)
- ACRA registration
- IRAS tax registration
- GST registration where applicable
- Work pass coordination
- Bank account introductions

ONGOING SERVICES

- Annual Return filing with ACRA
- AGM coordination
- Corporate tax (Form C / C-S) filings
- Estimated Chargeable Income (ECI) submissions
- GST returns where registered
- Nominee director services where required
- Audit coordination (above thresholds)
- Register of Controllers maintenance

BEST FOR

- Asia-Pacific regional HQ
- Holding structures for Southeast Asian investments
- Fintech and financial services (MAS)
- Tech companies serving APAC markets
- Family offices

KEY CONSIDERATIONS

- Singapore-resident director mandatory
- Company secretary mandatory within 6 months
- 17% corporate tax with startup exemption
- No capital gains tax; most dividends exempt
- Rigorous substance and anti-avoidance enforcement

Singapore — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Pte Ltd formation. Singapore Private Limited Company formation through ACRA with same-day incorporation possible.

Resident director nominee. Singapore resident director nominee where the founder is non-resident.

Company secretary appointment. Singapore company secretary appointment (mandatory within 6 months).

ACRA and IRAS registration. ACRA registration and Inland Revenue Authority of Singapore tax registration.

GST registration. GST registration where applicable (mandatory above SGD 1m turnover).

Banking partner introductions. Introductions through partners to DBS, OCBC, UOB, and digital-first alternatives (Aspire, Statrys).

Work pass coordination. Coordination of Employment Pass, S Pass, and other Singapore work passes for foreign employees.

Annual return and tax filings. ACRA annual return, IRAS Form C / C-S filings, ECI submissions, register of controllers maintenance.

DELIVERABLES

- ACRA Certificate of Incorporation
- Memorandum and Articles
- Resident director appointment (where required)
- Company secretary appointment
- IRAS tax registration
- GST registration where applicable
- Banking partner introductions
- Annual compliance calendar

TYPICAL ENGAGEMENT

A SaaS founder establishing Singapore Asia-Pacific HQ

A SaaS founder wanting credible Asia-Pacific HQ wanted Singapore Pte Ltd. We coordinated Pte Ltd incorporation, arranged nominee resident director (founder being non-resident), appointed company secretary, completed IRAS registration, secured banking introductions to DBS, and coordinated Employment Pass for the founder’s planned Singapore relocation. The Singapore entity now operates as the APAC sales hub.

ASIA-PACIFIC

Hong Kong

Territorial tax system. Free port. The historic gateway to mainland China.

Hong Kong operates a territorial tax system — only Hong Kong-sourced profits are taxed, at competitive 8.25%/16.5% two-tier rate. No VAT, no capital gains tax, no withholding tax on dividends. English common law, free port with no customs duties, and close business ties to mainland China. Political landscape has shifted since 2020 but it remains a major international business centre.

FORMATION SERVICES

- Hong Kong Limited Company formation
- Branch or representative office setup
- Company Secretary appointment (mandatory)
- Registered office in Hong Kong
- Business Registration Certificate
- Companies Registry filings
- Inland Revenue Department registration
- MPF setup where employees
- Bank account introductions

ONGOING SERVICES

- Annual Return (NAR1) filing
- Profits Tax Return (PTR) filings
- Business Registration Certificate renewal
- AGM coordination
- Employer's Return for staff
- Significant Controllers Register maintenance
- Statutory audit (mandatory for all HK companies)

BEST FOR

- Trading companies with mainland China supply chains
- Holding structures for Asian operations
- Regional HQ without Singapore's substance requirements
- Import-export businesses (free port)
- Investment and asset management

KEY CONSIDERATIONS

- Territorial tax system: only HK-sourced income taxed
- Audit mandatory for all HK limited companies
- Two-tier profits tax: 8.25% / 16.5%
- Banking has tightened since 2020
- Political landscape shift since 2020

Hong Kong — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Hong Kong Limited Company formation. Hong Kong Limited Company formation through the Companies Registry.

Company secretary appointment. Hong Kong company secretary appointment (mandatory).

Registered office in Hong Kong. Hong Kong registered office service through partners.

Business Registration Certificate. Inland Revenue Department Business Registration Certificate issuance and annual renewal.

IRD profits tax registration. Profits Tax registration with two-tier rate (8.25% on first HKD 2m, 16.5% thereafter).

MPF setup. Mandatory Provident Fund setup for employers with Hong Kong employees.

Significant Controllers Register. Significant Controllers Register setup and ongoing maintenance.

Statutory audit. Annual statutory audit (mandatory for all Hong Kong companies) coordinated through Hong Kong audit partners.

DELIVERABLES

- Hong Kong Certificate of Incorporation
- Memorandum and Articles
- Business Registration Certificate
- Company secretary appointment
- IRD profits tax registration
- Significant Controllers Register
- Annual audit coordination
- Annual compliance calendar

TYPICAL ENGAGEMENT

A trading company using Hong Kong territorial tax positioning

A trading company with manufacturing in mainland China and customers across South-East Asia wanted Hong Kong holding for the territorial tax system (only HK-sourced income is taxed) and supply-chain proximity. We coordinated through Hong Kong partners on Limited Company formation, appointed company secretary, registered for Business Registration Certificate and profits tax, integrated banking with Hong Kong digital alternatives given tightened traditional banking, and set up the operating structure with mainland Chinese WFOE through partners.

ASIA-PACIFIC

Mainland China

The world’s second-largest economy. Complex, regulated, worth the effort.

Mainland China is a strategic imperative for businesses in manufacturing, consumer goods, tech, and services — but it is one of the most regulated jurisdictions in the world. Foreign-invested enterprise (WFOE) setup requires government approvals, local substance, and ongoing compliance with Chinese tax, labour, and data laws. We handle this through established Chinese partners.

FORMATION SERVICES

- WFOE formation
- Joint Venture (JV) structure design
- Representative Office (RO) setup
- Hong Kong holding company as China entry vehicle
- MOFCOM and SAMR approvals
- Local registered address
- Chinese tax registration
- Business scope drafting
- Bank account opening through partner banks

ONGOING SERVICES

- Monthly and annual tax filings (CIT, VAT, IIT)
- Annual inspection and reporting
- Chinese GAAP accounting
- Statutory audit
- Social insurance and housing fund compliance
- Data localisation and cybersecurity law compliance
- Transfer pricing documentation
- Foreign exchange (SAFE) compliance

BEST FOR

- Manufacturing and supply-chain operations
- Consumer brands selling to Chinese consumers
- Tech with China R&D needs
- Services serving Chinese enterprise customers
- Companies needing supplier relationships on-the-ground

KEY CONSIDERATIONS

- Hong Kong holding is the standard entry vehicle
- Business scope drafting matters enormously
- Cybersecurity Law, Data Security Law, PIPL apply
- Capital repatriation needs planning
- Government relations matter more than elsewhere

Mainland China — Detailed Services & Deliverables

DETAILED SUB-SERVICES

WFOE formation. Wholly Foreign-Owned Enterprise formation through Chinese partners, including MOFCOM and SAMR approvals.

Hong Kong holding structure. Hong Kong holding company as standard entry vehicle for China operations.

Representative Office setup. Representative Office setup for non-commercial market presence.

Business scope drafting. Critical business scope drafting (business scope defines what can legally be conducted in China).

SAFE foreign exchange compliance. State Administration of Foreign Exchange compliance for cross-border money flows.

Tax registration. Chinese tax registration with State Administration of Taxation through partners.

Data and cybersecurity compliance. Cybersecurity Law, Data Security Law, and PIPL compliance setup through specialist partners.

Ongoing compliance. Annual inspection, monthly tax filings, social insurance, and labour compliance through Chinese partners.

DELIVERABLES

- WFOE business license
- Hong Kong holding structure (where used)
- Business scope documentation
- Tax registration
- SAFE compliance documentation
- Cybersecurity / PIPL compliance documentation
- Annual inspection calendar

TYPICAL ENGAGEMENT

A consumer brand setting up mainland China WFOE with Hong Kong holding

A consumer brand wanting to enter the Chinese consumer market through cross-border e-commerce wanted proper mainland presence. We coordinated through Chinese partners on the standard Hong Kong-over-WFOE structure: HK limited company first, then mainland WFOE in Shanghai with carefully drafted business scope covering import / distribution / e-commerce. SAFE compliance, tax registration, and ongoing Chinese GAAP accounting are now handled through partners with our team coordinating.

ASIA-PACIFIC

Japan

The third-largest economy. High barriers, high loyalty, long-term reward.

Japan is one of the world's largest and most demanding markets. Quality expectations are extraordinary, relationships develop slowly, and regulatory and tax compliance is precise and bureaucratic. For companies willing to invest the time, Japanese business relationships are famously durable — but the market punishes short-termism.

FORMATION SERVICES

- Kabushiki Kaisha (KK) formation
- Godo Kaisha (GK) formation
- Branch office (shiten) setup
- Representative office (sonzai) for market exploration
- Company seal (hanko) registration
- Legal Affairs Bureau filing
- Tax registrations
- Social insurance registrations
- Japanese bank account coordination

ONGOING SERVICES

- Annual corporate tax returns (National + Prefectural + Municipal)
- Consumption Tax (JCT) returns
- Social insurance and labour insurance filings
- Fixed asset tax returns
- Statutory accounts (J-GAAP)
- Annual shareholder meeting coordination
- Bookkeeping in Japanese

BEST FOR

- Premium consumer brands targeting Japan
- Tech with Japanese enterprise customers
- Precision manufacturing and quality-driven products
- Entertainment, gaming, media
- Food and beverage with premium positioning

KEY CONSIDERATIONS

- Combined effective corporate tax ~30%
- Japanese language dominates filings, contracts, banking
- Representative director must be Japan-resident (or resident agent)
- Consumption Tax threshold JPY 10m
- Relationships develop over years, not weeks

Japan — Detailed Services & Deliverables

DETAILED SUB-SERVICES

KK (Kabushiki Kaisha) formation. Standard Japanese stock company formation through Japanese partners, including notarial deed and Legal Affairs Bureau filing.

GK (Godo Kaisha) formation. Simpler LLC-equivalent Godo Kaisha formation, suited to wholly-owned subsidiaries of foreign parents.

Branch / Representative office setup. Branch office (shiten) or representative office (sonzai) for market-entry positions.

Company seal (hanko) registration. Coordination of Japanese company seal (hanko) registration.

Tax registration. National Tax Agency registration and prefectural / municipal tax filings.

Social insurance registration. Japanese social insurance and labour insurance registrations for employees.

Representative director arrangement. Japan-resident representative director appointment or resident agent arrangement.

Annual filings. Annual corporate tax (National + Prefectural + Municipal), consumption tax, and statutory accounts coordinated through Japanese partners.

DELIVERABLES

- Japanese entity registration certificate
- Articles of Incorporation
- Hanko registration
- Tax registrations
- Social insurance registrations
- Representative director arrangement
- Annual compliance calendar

TYPICAL ENGAGEMENT

A premium consumer brand entering Japanese market through KK

A premium consumer brand entering the Japanese market chose KK formation rather than GK, as Japanese enterprise customers and distributors typically expect KK for higher-trust commercial relationships. We coordinated through Tokyo partners on KK formation, supported the hanko registration, set up tax and social insurance registrations, arranged Japan-resident representative director, and integrated the Japanese entity with the brand's global structure through proper inter-company arrangements.

ASIA-PACIFIC

Malaysia

English-language common-law system. Labuan free zone. Competitive tax regime.

Malaysia offers an English-language common-law legal system inherited from its British history, pro-business environment, the Labuan international financial centre for offshore structures, and active incentives for priority-sector investors. Attractive option for multinationals wanting Southeast Asian operations at lower cost than Singapore.

FORMATION SERVICES

- Sdn Bhd (private limited) formation
- Labuan International Company formation
- Representative office setup
- Company Secretary (mandatory)
- SSM filings
- LHDN tax registration
- SST registration where applicable
- EPF and SOCSO registration
- MIDA incentive applications for priority sectors

ONGOING SERVICES

- Annual Return filing with SSM
- Corporate tax return (Form C)
- Monthly SST returns
- EPF, SOCSO, EIS contributions
- Statutory audit (mandatory)
- Transfer pricing documentation
- Labuan regulatory filings
- AGM coordination

BEST FOR

- Southeast Asian operations at lower cost than Singapore
- Labuan structures for offshore trading / investment / wealth
- Manufacturing with MIDA incentives
- Shared services and back-office
- Islamic finance operations

KEY CONSIDERATIONS

- Corporate tax 24% (lower for SMEs)
- Labuan 3% tax on qualifying trading profits
- Malaysia-resident director mandatory
- English widely used in business and legal
- Stronger enforcement of anti-avoidance and transfer pricing

Malaysia — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Sdn Bhd formation. Sendirian Berhad (private limited company) formation through SSM.

Labuan International Company. Labuan IC formation for offshore trading, investment holding, or wealth management with 3% tax on qualifying activities.

Resident director arrangement. Malaysia-resident director (mandatory) appointment or nominee.

Company Secretary appointment. Malaysia company secretary appointment (mandatory).

SSM and LHDN registration. SSM (Companies Commission of Malaysia) registration and LHDN (Inland Revenue Board) tax registration.

SST registration. Sales and Service Tax registration where applicable.

EPF and SOCSO setup. Employees Provident Fund and Social Security Organisation registrations for employers.

MIDA incentive applications. MIDA (Malaysian Investment Development Authority) incentive applications for qualifying priority-sector investments.

DELIVERABLES

- SSM Certificate of Incorporation
- Resident director appointment
- Company secretary appointment
- LHDN registration
- SST registration where applicable
- EPF and SOCSO setup for employers
- Annual compliance calendar

TYPICAL ENGAGEMENT

A regional shared-services centre using Malaysian Sdn Bhd

A multinational wanting Southeast Asian shared-services operations at lower cost than Singapore chose Malaysia Sdn Bhd. We coordinated through Malaysian partners on Sdn Bhd formation, arranged resident director, appointed company secretary, completed LHDN registration and SST registration, supported MIDA application for the shared-services activity, and set up EPF / SOCSO for the planned hires. The Malaysian SSC now serves four ASEAN countries at significantly lower operating cost.

ASIA-PACIFIC

Thailand

Southeast Asian manufacturing hub. Strong tourism. BOI incentives for priority sectors.

Thailand is Southeast Asia’s second-largest economy and a long-established manufacturing hub. The Board of Investment offers substantial tax holidays and incentives for priority-sector investments. Foreign ownership is restricted in many sectors under the Foreign Business Act, so structure choice is critical.

FORMATION SERVICES

- Thai Limited Company formation
- BOI-promoted company applications
- Foreign Business License (FBL) applications where required
- Branch or representative office setup
- Treaty of Amity company for US shareholders
- Commerce Department filings
- Revenue Department tax registration
- VAT and Specific Business Tax registration
- Social Security Office registration
- Work Permit and Non-B visa coordination

ONGOING SERVICES

- Annual corporate tax filing (PND 50)
- Monthly VAT returns (PP 30)
- Withholding tax monthly filings
- Social security and provident fund compliance
- Annual financial statements and audit
- BOI reporting for promoted companies
- DBD annual filing

BEST FOR

- Manufacturing (automotive, electronics, food)
- Tourism and hospitality
- Regional distribution for Southeast Asia
- Agriculture, food processing, agro-industry
- Tech and digital (BOI incentives)

KEY CONSIDERATIONS

- Foreign Business Act restricts foreign ownership to 49% in many sectors
- BOI promotion unlocks 100% foreign ownership plus tax holidays
- Treaty of Amity allows majority US ownership in most sectors
- 20% standard corporate tax
- Annual audit mandatory regardless of size

Thailand — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Thai Limited Company formation. Thai limited company formation through DBD with proper shareholding structure and Articles drafting.

BOI promotion application. Board of Investment promotion application for qualifying sectors (unlocks 100% foreign ownership plus tax incentives).

Foreign Business License. FBL application where required for foreign-majority-owned operations outside BOI promotion.

Treaty of Amity company (US). For US-shareholder businesses, Treaty of Amity company setup permitting majority US ownership.

Tax registration. Revenue Department registration including 20% corporate tax, VAT, withholding tax, and Specific Business Tax.

Work permits and Non-B visa. Coordination of work permit and Non-B visa applications for foreign workforce.

Annual audit (mandatory). Annual statutory audit (mandatory for all Thai companies regardless of size) through Thai audit partners.

Social security registration. Thai Social Security Office registration for employers.

DELIVERABLES

- Thai company Certificate of Incorporation
- BOI promotion certificate where applicable
- FBL where applicable
- Tax registrations
- Social security registration
- Work permit / visa coordination
- Annual audit appointment
- Annual compliance calendar

TYPICAL ENGAGEMENT

> **A manufacturer accessing Thailand through BOI promotion**
>
> An electronics manufacturer wanting Thai production presence applied for BOI promotion to unlock 100% foreign ownership and significant tax incentives. We coordinated through Thai partners on the BOI application, formed the Thai limited company under BOI promotion (avoiding FBL requirement), set up tax and social security registrations, coordinated work permits for the planned Thai operations staff, and integrated the Thai entity with the global supply chain structure.

ASIA-PACIFIC

Vietnam

The fastest-growing Southeast Asian economy. Manufacturing destination of choice.

Vietnam has become the leading beneficiary of China+1 manufacturing diversification, with strong growth in electronics, textiles, footwear, and increasingly tech. Young workforce, improving infrastructure, and active government promotion of foreign investment. Regulatory environment is complex and evolving, but the commercial opportunity is among the best in Asia.

FORMATION SERVICES

- LLC formation (single or multi-member)
- Joint Stock Company (JSC) for larger / listed
- Representative Office setup
- Branch office setup (limited sectors)
- Investment Registration Certificate (IRC)
- Enterprise Registration Certificate (ERC)
- Tax registration (GDT)
- Import-export code where applicable
- Bank account opening
- Work permit and TRC visa coordination

ONGOING SERVICES

- Monthly and quarterly VAT returns
- Annual corporate income tax return
- Annual financial statements and audit (mandatory)
- Foreign contractor withholding tax compliance
- Personal income tax for employees
- Social insurance and trade union filings
- Transfer pricing documentation
- Investment reporting to MPI

BEST FOR

- Electronics, textiles, footwear, consumer goods manufacturing
- China+1 supply chain diversification
- Tech leveraging Vietnamese engineering talent
- Agricultural processing and food exports
- Tourism and hospitality

KEY CONSIDERATIONS

- Corporate tax 20% standard (lower for some sectors)
- IRC required before ERC
- Foreign ownership restrictions in some sectors
- Vietnamese-only filings; language barrier real
- Regulations evolve frequently

Vietnam — Detailed Services & Deliverables

DETAILED SUB-SERVICES

LLC formation. Limited Liability Company formation (single-member or multi-member) through DPI / MPI.

Joint Stock Company formation. JSC formation for larger or future-listing operations.

Investment Registration Certificate (IRC). IRC application as the prerequisite for foreign-invested entity setup.

Enterprise Registration Certificate (ERC). ERC filing after IRC issuance.

Representative office setup. Representative office setup for market-entry presence without full operating entity.

Tax registration. General Department of Taxation registration including 20% corporate tax, VAT, foreign contractor withholding tax.

Investment reporting (LKPM-equivalent). Investment reporting to Ministry of Planning and Investment.

Work permit and TRC visa. Work permit and Temporary Residence Card coordination for foreign workforce.

DELIVERABLES

- IRC and ERC
- Memorandum and Articles
- Tax registrations
- Investment reporting framework
- Work permit / TRC coordination
- Annual audit appointment (mandatory)
- Annual compliance calendar

TYPICAL ENGAGEMENT

A consumer-electronics manufacturer using Vietnam for China+1 supply chain

A consumer-electronics brand pursuing China+1 supply chain diversification chose Vietnam for new production. We coordinated through Vietnamese partners on IRC and ERC applications, set up the limited liability company, completed tax registrations, supported work permits for the relocating production staff, and integrated the Vietnamese manufacturing with the brand's global supply chain through proper inter-company arrangements. Production launched within the planned 6-month window.

ASIA-PACIFIC

Indonesia

Southeast Asia's largest economy. 280m consumers. Complex but essential.

Indonesia is Southeast Asia's largest economy with over 280 million population and rapidly growing middle class. Essential for consumer, tech, and natural resources businesses targeting the region. Regulatory complexity and foreign ownership restrictions are significant — the Omnibus Law (2020) streamlined setup but navigation requires local expertise.

FORMATION SERVICES

- PT PMA (foreign-owned) formation
- PT PMDN (domestic) formation
- Representative Office (KPPA) setup
- OSS registration
- NIB issuance
- NPWP tax registration
- BPJS registration
- KITAS work permit coordination
- Positive Investment List screening
- Sector-specific licensing

ONGOING SERVICES

- Monthly VAT (PPN) returns
- Monthly and annual corporate tax returns
- Quarterly LKPM investment reports
- Monthly employee tax withholding
- BPJS contributions
- Annual financial statements and audit
- Business license renewals through OSS
- Transfer pricing documentation

BEST FOR

- Consumer goods targeting the Indonesian market
- E-commerce and tech platforms serving Southeast Asia
- Natural resources, mining, agricultural processing
- Tourism and hospitality (Bali, Jakarta, Surabaya)
- Financial services under OJK frameworks

KEY CONSIDERATIONS

- Corporate tax 22%
- Positive Investment List determines foreign ownership limits by sector
- PT PMA minimum capital IDR 10 billion
- Quarterly LKPM reports mandatory for PT PMA
- Indonesian language dominates filings

Indonesia — Detailed Services & Deliverables

DETAILED SUB-SERVICES

PT PMA formation. Penanaman Modal Asing (foreign-owned limited liability company) formation through OSS with proper sectoral compliance under the Positive Investment List.

PT PMDN formation. Domestic limited liability company formation for Indonesian-investor businesses.

Representative office (KPPA). KPPA representative office setup for market-entry presence.

OSS and NIB issuance. Online Single Submission registration and Business Identification Number (NIB) issuance.

Tax (NPWP) registration. Indonesian tax authority registration with NPWP issuance.

BPJS registration. BPJS social security and health insurance registration for employers.

KITAS work permit coordination. Coordination of KITAS work permit for foreign workforce.

LKPM investment reporting. Quarterly LKPM investment reports to BKPM (mandatory for PT PMA).

DELIVERABLES

- PT PMA / PT PMDN deed of establishment
- NIB and operational licenses through OSS
- NPWP tax registration
- BPJS registration
- KITAS coordination
- LKPM reporting framework
- Annual compliance calendar

TYPICAL ENGAGEMENT

A consumer goods brand entering Indonesian market through PT PMA

A consumer goods brand wanting Indonesian consumer market access set up a PT PMA in Jakarta. We coordinated through Jakarta partners on PT PMA establishment (with IDR 10bn minimum authorised capital), completed OSS registration and NIB issuance, set up NPWP and BPJS, supported KITAS applications for the founder and one executive hire, and put quarterly LKPM reporting into our managed-compliance subscription.

ASIA-PACIFIC

Australia

Gateway to the Asia-Pacific. Stable, sophisticated, well-regulated.

Australia offers a sophisticated common-law jurisdiction with excellent infrastructure for tech, professional services, and consumer businesses. Incorporation through ASIC is straightforward and the tax and compliance system is well-defined. We handle Pty Ltd formation through to ongoing ASIC and ATO obligations.

FORMATION SERVICES

- Pty Ltd company formation (ASIC)
- Public company formation where required
- Constitution drafting
- Director and shareholder registration
- ABN registration
- Tax File Number (TFN) registration
- GST registration
- PAYG withholding registration
- Registered office service

ONGOING SERVICES

- ASIC annual review compliance
- Annual company tax returns
- BAS (Business Activity Statement) lodgements
- PAYG instalments and employer obligations
- Superannuation guarantee compliance
- Director ID compliance (mandatory)
- Beneficial ownership disclosure

BEST FOR

- Businesses entering Asia-Pacific
- Tech and SaaS with APAC customers
- Australian residents launching businesses
- Mining, agriculture, resources
- Education and EdTech serving APAC

KEY CONSIDERATIONS

- Australian-resident director required
- Corporate tax 25% for base-rate / 30% for others
- GST mandatory above AUD 75k
- Director ID mandatory
- Strong consumer protection and employment law

Australia — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Pty Ltd formation. Australian Pty Ltd company formation through ASIC.

Public company formation. Public company formation where required for larger or capital-markets operations.

Director ID compliance. Director ID coordination (mandatory for all Australian directors).

ABN and TFN registration. Australian Business Number and Tax File Number registration.

GST registration. GST registration (mandatory above AUD 75k turnover).

PAYG and superannuation setup. PAYG withholding registration and Superannuation Guarantee setup for employers.

Resident director arrangement. Australian-resident director appointment or nominee.

Annual ASIC review and BAS. ASIC annual review compliance and Business Activity Statement quarterly / monthly lodgements.

DELIVERABLES

- ASIC Certificate of Registration
- ACN and ABN
- Director ID for all directors
- TFN and GST registration
- PAYG and Super setup
- Resident director appointment
- Annual compliance calendar

TYPICAL ENGAGEMENT

A SaaS expanding to Asia-Pacific through Australian entity

A growth-stage SaaS expanding into Asia-Pacific wanted Australia as the first APAC base for the combination of common-law alignment, English language, and customer-base proximity. We coordinated Pty Ltd formation through ASIC, supported Director ID applications for the UK-based directors, completed ABN, TFN, and GST registrations, arranged an Australian-resident director, and integrated Australian PAYG / Super for the planned Sydney sales team.

REGION

AMERICAS & OFFSHORE

Canada rounds out our North American coverage, and our offshore practice covers BVI, Cayman, Seychelles, and Mauritius through trusted local partners.

Canada · Offshore (BVI, Cayman, Seychelles, Mauritius)

AMERICAS

Canada

A stable, business-friendly jurisdiction with unique federal-provincial choice.

Canada offers two routes: federal incorporation (recognised across all provinces) or provincial incorporation (typically Ontario, BC, or Alberta). The choice depends on whether you operate nationally or in one province, residency requirements, and tax planning. We handle both, plus all tax registrations and ongoing compliance.

FORMATION SERVICES

- Federal incorporation (Corporations Canada)
- Provincial incorporation (Ontario, BC, Alberta, others)
- Articles of Incorporation drafting
- Bylaws and shareholders' agreement
- CRA Business Number registration
- GST/HST registration
- Provincial sales tax (PST/QST) registration
- Payroll account setup
- Registered office service

ONGOING SERVICES

- Annual return filing (federal and provincial)
- T2 corporation income tax return
- GST/HST returns
- Provincial tax filings
- Payroll remittances
- Beneficial ownership register maintenance
- Registered office service

BEST FOR

- US businesses entering Canadian market
- Canadian residents launching operations
- Tech leveraging SR&ED tax credit
- North American businesses needing Canadian presence
- E-commerce sellers with Canadian sales tax obligations

KEY CONSIDERATIONS

- Federal vs provincial choice has real implications
- Some provinces have director residency requirements
- GST/HST mandatory above $30k revenue
- Strong tax treaty network
- SR&ED is one of the most generous R&D incentives globally

Canada — Detailed Services & Deliverables

DETAILED SUB-SERVICES

Federal incorporation. Federal incorporation through Corporations Canada recognised across all provinces.

Provincial incorporation. Provincial incorporation in Ontario, BC, Alberta, or other provinces depending on operational footprint.

CRA Business Number setup. CRA Business Number registration with corporate income tax (T2), GST/HST, and payroll accounts.

Provincial sales tax registration. PST / QST registration in provinces where applicable.

Director residency planning. For provinces with director residency requirements (some still apply), coordination of resident director or alternative structuring.

SR&ED tax credit application. SR&ED Scientific Research and Experimental Development tax credit application coordination through specialist Canadian partners (one of the most generous global R&D credits).

Beneficial ownership register. Federal and provincial beneficial-ownership register maintenance.

Annual return filing. Federal and provincial annual return filings.

DELIVERABLES

- Canadian entity Certificate of Incorporation
- Bylaws and shareholders agreement
- CRA Business Number with all relevant accounts
- Provincial sales tax registrations as applicable
- Resident director arrangement (where required)
- Beneficial ownership filing
- Annual compliance calendar

TYPICAL ENGAGEMENT

A US tech company entering Canadian market and accessing SR&ED

A US tech company expanding into Canada wanted a Canadian subsidiary to access SR&ED tax credits on their planned Canadian engineering team. We coordinated federal incorporation (preserving flexibility across provinces), set up CRA Business Number with all relevant accounts, supported provincial registration in Ontario for the planned Toronto office, and coordinated SR&ED application through specialist Canadian partners. The first SR&ED claim covered approximately 35% of qualifying Canadian R&D spend.

OFFSHORE

Offshore Jurisdictions

BVI, Cayman, Seychelles, Mauritius. Through trusted partners, with full coordination.

Offshore jurisdictions still have legitimate uses for sophisticated international structures — holding companies, investment vehicles, asset-protection trusts, and jurisdiction-neutral structures for cross-border partnerships. We do not incorporate offshore directly, but we coordinate with trusted local agents and handle the integration with your wider structure.

FORMATION SERVICES

- BVI Business Company formation through partners
- Cayman Islands exempted company through partners
- Seychelles International Business Company
- Mauritius Global Business Licence Category 1
- Trust and foundation structures (Cook Islands, Nevis, Jersey)
- Substance and economic-presence advisory
- Integration with your wider corporate structure
- Beneficial ownership compliance

ONGOING SERVICES

- Annual return filings where applicable
- Government license fee payments
- Economic substance reporting
- Beneficial ownership reporting
- CRS and FATCA reporting coordination
- Annual compliance health checks

BEST FOR

- Investment funds and SPVs
- IP holding structures (with substance)
- JV vehicles between cross-border counterparties
- Asset protection structures
- Sophisticated wealth structuring

KEY CONSIDERATIONS

- Reputational and banking implications
- CRS and FATCA mean offshore is largely transparent
- Economic substance requirements have tightened
- Always pair with regulated tax counsel
- CFC rules may attribute income back to you

Offshore Jurisdictions — Detailed Services & Deliverables

DETAILED SUB-SERVICES

BVI Business Company formation. BVI BC formation through trusted local BVI partners with substance-aware structuring.

Cayman exempted company. Cayman Islands exempted company formation through trusted Cayman partners.

Seychelles IBC. Seychelles International Business Company through partners.

Mauritius GBL Category 1. Mauritius Global Business Licence Category 1 through partners for double-tax-treaty access.

Substance documentation. For offshore structures, substance-and-economic-presence documentation aligned to Economic Substance regulations.

Integration with wider structure. Integration of offshore vehicle into wider corporate structure with proper inter-company arrangements.

Beneficial ownership reporting. BOSS reporting in BVI, BOR in Cayman, equivalent regimes elsewhere.

CRS / FATCA reporting. Coordination of CRS and FATCA reporting through trustees and administrators.

DELIVERABLES

- Offshore entity Certificate of Incorporation
- Memorandum and Articles
- Registered agent and registered office appointment
- Substance documentation framework
- Beneficial ownership filing
- CRS / FATCA reporting framework
- Annual compliance through partners

TYPICAL ENGAGEMENT

> **A fund SPV structured through Cayman exempted company**
>
> A venture fund sponsor wanting an investment SPV for a single-asset deal chose a Cayman exempted company. We coordinated through Cayman partners on exempted company formation, drafted the supporting Memorandum and Articles tailored to single-asset investment, set up substance documentation aligned to the Economic Substance Act, integrated the Cayman SPV with the fund’s wider structure through inter-company arrangements, and put ongoing Cayman compliance through trusted local administration.

How We Engage

We work to whichever commercial model fits your matter. For setup work and discrete projects we use fixed fees so you know your cost before we begin. For ongoing compliance, registered agent, and managed services we use annual subscriptions or monthly retainers. For specialist or unpredictable matters we use capped or hourly fees with clear caps and stage-gate reviews.

Model	Best For
Fixed fee	Discrete, well-defined matters: trademark filings, single contracts, copyright registrations, cease & desist letters, single licensing applications.
Setup bundle	Complete launch packages combining formation, tax IDs, banking, contracts, and IP at one engagement-level price.
Capped fee	Matters with predictable scope but variable execution: opposition proceedings, examination responses, complex registrations.
Annual subscription	Registered agent, registered office, ongoing compliance, and annual filings combined into a yearly fee.
Monthly retainer	Outsourced compliance, paralegal hours, brand-protection programmes, DPO services, or managed IP departments.
Hourly	Advisory work, complex transactions, and live disputes where scope cannot be fixed in advance.
Subscription / SaaS	Productised compliance offerings: Compliance-as-a-Service, trademark filing portal, privacy operations platform.

All fees are exclusive of third-party disbursements (government filing fees, agent charges, translation, courier, expert reports) and any applicable VAT. Detailed quotes are issued in the engagement letter for each matter, with clear scope, deliverables, and turnaround commitments.

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Get in Touch

Tell us what you are setting up, expanding into, or trying to fix. Our initial consultation is free of charge — we will tell you whether we are the right fit, what it will cost, and how long it will take, before you commit to anything.

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— Minds Beyond Borders —